

Kawasaki Heavy Industries, Ltd.

February 9, 2026

**Notice Regarding Stock Split and
Partial Amendment of Articles of Incorporation**

Kawasaki Heavy Industries, Ltd. (the "Company") hereby announces that, at the meeting of its Board of Directors held today, a resolution was passed regarding a stock split and a partial amendment of the Articles of Incorporation accompanying the stock split. The details are as follows.

1. Stock Split**(1) Purpose of the stock split**

The purpose of the stock split is to lower the stock price per investment unit to develop a more investor-friendly environment, encouraging the expansion of its investor base of The Company's stock.

(2) Overview of the stock split**① Method of the stock split**

Each share of common stock owned by shareholders recorded in the closing register of shareholders on the record date of Tuesday, March 31, 2026, will be split into five shares.

② Number of shares to be increased by the stock split

Total number of issued shares prior to the stock split	167,921,800
Number of shares to be increased by the stock split	671,687,200
Total number of issued shares after the stock split	839,609,000
Total number of authorized shares after the stock split	1,680,000,000

③ Schedule for the stock split

Public notice of record date (scheduled)	Monday, March 9, 2026
Record date	Tuesday, March 31, 2026
Effective date	Wednesday, April 1, 2026

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

(3) Others

There will be no change in the amount of stated capital as a result of this stock split.

2. Partial Amendment of Articles of Incorporation

(1) Purpose of the amendment

The total number of authorized shares described in The Company's articles of incorporation will be amended in conjunction with this stock split as provided for in Article 184 (2) of the Companies Act of Japan, effective April 1, 2026.

(2) Details of the amendment

(Underline indicates amendments.)

Current Articles of Incorporation	Proposed provisions after amendments
(Aggregate Number of Issuable Shares) Art. 6 The aggregate number of shares which the Corporation shall have the authority to issue is <u>336,000,000</u> shares.	(Aggregate Number of Issuable Shares) Art. 6 The aggregate number of shares which the Corporation shall have the authority to issue is <u>1,680,000,000</u> shares.

(3) Schedule of the amendment

Date of Board of Directors' resolution	Monday, February 9, 2026
Effective Date	Wednesday, April 1, 2026

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