Base/Major Subsidiaries Introduction

(As of July 1, 2018)

Overseas Subsidiaries & Affiliates Offices in Japan Major Subsidiaries in Japan Nantong COSCO KHI Ship Engineering Co., Ltd. Kawaju Support Co., Ltd. Tokyo Head Office Dalian COSCO KHI Ship Engineering Co., Ltd. Kawasaki Marine Engineering Co., Ltd. Kobe Head Office • Kawasaki Rail Car, Inc. KHI JPS Co., Ltd. • Qingdao Sifang Kawasaki Rolling Stock Technology Co., Ltd. Corporate Technology MFS-KHI YURA DOCK CO LTD • KHI Design & Technical Service Inc. Division Kawasaki Heavy Industries Machinery Trading (Shanghai) Co., Ltd. Alna Yusoki-Yohin Co., Ltd. Anhui Conch Kawasaki Equipment Manufacturing Co., Ltd. Sapporo Office Kawasaki Rolling Stock Component Co., Ltd. Anhui Conch Kawasaki Energy Conservation Equipment Manufacturing Co., Ltd. Sendai Office • Kawasaki Rolling Stock Technology Co., Ltd. Anhui Conch Kawasaki Engineering Co., Ltd. Shanghai COSCO Kawasaki Heavy Industries Steel Structure Co., Ltd. Kansai Engineering Co., Ltd. Nagoya Office Shanghai Conch Kawasaki Engineering Co., Ltd. Sapporo Kawasaki Rolling Stock Engineering Co., Ltd. Osaka Office Kawasaki Gas Turbine Europe GmbH NICHIJO CORPORATION Kawasaki Gas Turbine Asia Sdn. Bhd. Hiroshima Office NIPPI Corporation Kawasaki Gas Turbine Service RUS LLC Fukuoka Office Kawasaki Machinery do Brasil Máguinas e Eguipamentos Ltda. Nippi Skill Corporation Kawasaki Heavy Industries (Europe) B.V. Okinawa Office Kawaju Gifu Engineering Co., Ltd. Kawasaki Heavy Industries (H.K.) Ltd. • Kawaju Gifu Service Co., Ltd. Wuhan Kawasaki Marine Machinery Co., Ltd. KGM Co., Ltd. Kawasaki Motors Manufacturing Corp., U.S.A. Production Bases Kawasaki Motors Corp., U.S.A. Kawaju Akashi Engineering Co., Ltd. in Japan Canadian Kawasaki Motors Inc. • KEE Environmental Construction Co., Ltd. Kawasaki Motores do Brasil Ltda. Gifu Works • Kawasaki Environmental Plant Engineering Co., Ltd. Kawasaki Motors Europe N.V. Kawasaki Motors Ptv Ttd Nagoya Works 1 Kawasaki Engineering Co., Ltd. India Kawasaki Motors Pvt. Ltd Kawaju Facilitech Co., Ltd. Nagova Works 2 • PT. Kawasaki Motor Indonesia EarthTechnica Co., Ltd. • Kawasaki Motors (Phils.) Corporation Kobe Works EarthTechnica M&S Co., Ltd. Kawasaki Motors Enterprise (Thailand) Co., Ltd. Hyogo Works Changzhou Kawasaki and Kwang Yang Engine Co., Ltd. JP Steel Plantech Co. Kawasaki Motors (Shanghai), Ltd. Seishin Works Kawasaki Thermal Engineering Co., Ltd. Kawasaki Precision Machinery (U.S.A.), Inc. Kawasaki Machine Systems, Ltd. Nishi-Kobe Works Kawasaki Precision Machinery (UK) Ltd. • Wipro Kawasaki Precision Machinery Private Limited • Kawasaki Prime Mover Engineering Co., Ltd. Akashi Works Flutek, Ltd. Kawasaki Naval Engine Service, Ltd. Kawasaki Precision Machinery (Suzhou) Ltd. Kakogawa Works Kawasaki Motors Corporation Japan Kawasaki Precision Machinery Trading (Shanghai) Co., Ltd. Harima Works K-Tec Corporation Kawasaki Chunhui Precision Machinery (Zhejiang) Ltd. Kawasaki Robotics (U.S.A.), Inc. Technica Corp. Sakaide Works Kawasaki Robotics (UK) Ltd. Autopolis Kawasaki Robotics GmbH Union Precision Die Co. Ltd. • Kawasaki Robotics Korea, Ltd. Overseas Offices Kawasaki Robot Service, Ltd Kawasaki Robotics (Tianjin) Co., Ltd. Kawasaki Robotics (Kunshan) Co., Ltd. • Kawasaki Hydromechanics Corporation Taipei Office Kawasaki (Chongging) Robotics Engineering Co., Ltd. Medicaroid Corporation Kawasaki Heavy Industries (U.S.A.), Inc Bangkok Office Kawasaki Trading Co., Ltd. Kawasaki do Brasil Industria e Comercio Ltda. Kawasaki Trading do Brasil Ltda. Kawaju Service Co., Ltd. Kawasaki Heavy Industries (U.K.) Ltd. Kawasaki Technology Co., Ltd. Kawasaki Heavy Industries Middle East FZE Kawasaki Heartfelt Service Co., Ltd. Kawasaki Heavy Industries (India) Private Limited K Career Partners Corp. Kawasaki Heavy Industries (Singapore) Pte. Ltd. Kawasaki Heavy Industries Management (Shanghai) Ltd. • Benic Solution Corporation Kawasaki Trading (Shanghai) Co., Ltd. Kawasaki Life Corporation

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Nippi Kosan Co., Ltd

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KHI (Dalian) Computer Technology Co., Ltd.

Kawasaki Heavy Industries Russia LLCKawasaki Trading (Thailand) Co., Ltd.

Due to changes in circumstances, the results and features of future business operations may differ from the content of such statements.