

# Directors, Corporate Auditors and Executive Officers

(As of June 28, 2017)

\*Representative Director  
+Current Position

Directors	<u>Chairman of the Board</u>	<u>President*</u>
	<p><b>Shigeru Murayama</b> Apr. 1974 Joined Kawasaki Heavy Industries, Ltd. Apr. 2010 President, Aerospace Company Jun. 2013 President* Jun. 2016 Chairman* Jun. 2017 Chairman+</p>	<p><b>Yoshinori Kanehana</b> Apr. 1976 Joined Kawasaki Heavy Industries, Ltd. Oct. 2007 General Manager, Project Management Division, Rolling Stock Company Jun. 2013 Senior Vice President* President, Rolling Stock Company Apr. 2016 Senior Executive Vice President* Jun. 2016 President*+</p>
	<p><u>Senior Executive Vice Presidents*</u></p> <p><b>Munenori Ishikawa</b> Assistant to the President, in charge of technology, production, sales and procurement Apr. 1975 Joined Kawasaki Heavy Industries, Ltd. Apr. 2009 General Manager, Manufacturing Division, Aerospace Company Jun. 2013 President, Aerospace Company Jun. 2014 Senior Vice President* Apr. 2016 Senior Executive Vice President*+</p>	<p><b>Kenji Tomida</b> Assistant to the President, in charge of Head Office administration Apr. 1978 Joined Kawasaki Heavy Industries, Ltd. Jul. 2013 General Manager, Corporate Planning Division Jun. 2014 Senior Vice President Apr. 2015 President, Motorcycle &amp; Engine Company Dec. 2016 General Manager, Corporate Planning Division Apr. 2017 Senior Executive Vice President*+</p>
	<p><u>Senior Vice Presidents</u></p> <p><b>Kazuo Hida</b> President, Precision Machinery Company Apr. 1978 Joined Kawasaki Heavy Industries, Ltd. Sep. 2011 General Manager, Engineering Division, Precision Machinery Company Apr. 2014 President, Precision Machinery Company+ Jun. 2014 Senior Vice President+</p>	<p><b>Toshiyuki Kuyama</b> President, Gas Turbine &amp; Machinery Company Apr. 1980 Joined Kawasaki Heavy Industries, Ltd. Apr. 2012 General Manager, Gas Turbine Division, Gas Turbine &amp; Machinery Company Apr. 2015 President, Gas Turbine &amp; Machinery Company+ Jun. 2015 Senior Vice President+</p>
	<p><b>Kazuo Ota</b> President, Motorcycle &amp; Engine Company Apr. 1978 Joined Kawasaki Heavy Industries, Ltd. Apr. 2012 General Manager, Planning &amp; Control Division, Aerospace Company Apr. 2015 General Manager, Corporate Planning Division Jun. 2015 Senior Vice President+ Dec. 2016 President, Motorcycle &amp; Engine Company+</p>	<p><b>Makoto Ogawara</b> President, Rolling Stock Company Apr. 1978 Joined Kawasaki Heavy Industries, Ltd. Oct. 2010 General Manager, Engineering Division, Rolling Stock Company Apr. 2016 President, Rolling Stock Company+ Jun. 2016 Senior Vice President+</p>
	<p><b>Tatsuya Watanabe</b> President, Plant &amp; Infrastructure Company Apr. 1981 Joined Kawasaki Heavy Industries, Ltd. Apr. 2013 Senior Manager, Energy Plant Engineering Division, Plant &amp; Infrastructure Company Apr. 2016 President, Plant &amp; Infrastructure Company+ Jun. 2016 Senior Vice President+</p>	<p><b>Katsuya Yamamoto</b> General Manager, Corporate Planning Division Apr. 1981 Joined Kawasaki Heavy Industries, Ltd. Apr. 2011 Senior Manager, Planning Department, Precision Machinery Company Apr. 2017 General Manager, Corporate Planning Division+ Jun. 2017 Senior Vice President+</p>

Outside Directors	<u>Yoshihiko Morita</u>	<u>Michio Yoneda</u>
	<p>*For reasons for his appointment, please refer to page 44. Apr. 1969 Joined Export-Import Bank of Japan (At present: Japan Bank for International Cooperation) Oct. 2000 Associate Officer, Japan Bank for International Cooperation Oct. 2004 Vice President, Japan Bank for International Cooperation Oct. 2008 Deputy CEO of Japan Bank for International Cooperation, Representative Director and Senior Managing Executive Officer, Japan Finance Corporation Dec. 2011 Advisor, Sumitomo Mitsui Banking Corporation Jun. 2012 President, Japan Institute for Overseas Investment Corporate Auditor, TOKYO GAS Co., Ltd.+ Jun. 2013 Outside Director, Kawasaki Heavy Industries, Ltd.+</p>	<p>*For reasons for his appointment, please refer to page 44. Apr. 1973 Joined Bank of Japan May 1998 General Manager, Sapporo Branch, Bank of Japan Apr. 2001 Executive Director (Member of the Board), Osaka Securities Exchange Co., Ltd. Dec. 2003 President &amp; CEO (Member of the Board), Osaka Securities Exchange Co., Ltd. Jan. 2013 Director &amp; Representative Executive Officer, Group COO, Japan Exchange Group, Inc. Director, Tokyo Stock Exchange, Inc. Jun. 2016 Outside Director, Kawasaki Heavy Industries, Ltd.+</p>

Corporate Auditors	<u>Takafumi Shibahara</u>	<u>Katsuyoshi Fukuma</u>
	<p>Apr. 1976 Joined Kawasaki Heavy Industries, Ltd. Oct. 2010 General Manager, General Administration Division Apr. 2012 General Manager, Personnel &amp; Labor Administration Division Jun. 2014 Corporate Auditor+</p>	<p>Apr. 1981 Joined Kawasaki Heavy Industries, Ltd. Apr. 2014 Deputy General Manager, Corporate Planning Division Jun. 2016 Corporate Auditor+</p>

Outside Corporate Auditors	<u>Takashi Torizumi</u>	<u>Satoru Kohdera</u>
	<p>*For reasons for his appointment, please refer to page 44. Apr. 1975 Joined Kawasaki Kisen Kaisha, Ltd. Jul. 2001 Senior Manager, Accounting Group, Kawasaki Kisen Kaisha, Ltd. Jun. 2007 Director, Executive Officer, Kawasaki Kisen Kaisha, Ltd. Apr. 2009 Director, Managing Executive Officer, Kawasaki Kisen Kaisha, Ltd. Apr. 2011 Representative Director, Senior Managing Executive Officer, Kawasaki Kisen Kaisha, Ltd. Apr. 2015 Director, Kawasaki Kisen Kaisha, Ltd. Jun. 2015 Corporate Auditor, Kawasaki Heavy Industries, Ltd.+</p>	<p>*For reasons for his appointment, please refer to page 44. Apr. 1991 Admitted to Bar in Japan Joined Ohshiro Law Office (At present: Higashimachi LPC) Apr. 1993 Partner of Higashimachi Law Office Jun. 2010 Partner of Higashimachi LPC Jun. 2013 Substitute Auditor, Kawasaki Heavy Industries, Ltd. Apr. 2015 President, Hyogo-ken Bar Association Dec. 2015 Managing Partner of Higashimachi LPC Mar. 2016 Resigned as President, Hyogo-ken Bar Association Apr. 2016 Vice President, Japan Federation of Bar Associations Mar. 2017 Resigned as Vice President, Japan Federation of Bar Associations Jun. 2017 Corporate Auditor, Kawasaki Heavy Industries, Ltd.+</p>
	<p><b>Atsuko Ishii</b> *For reasons for her appointment, please refer to page 44. Apr. 1980 Joined Ministry of Labour (At present: Ministry of Health, Labour and Welfare) Jul. 2009 Director-General, Osaka Labour Bureau, Ministry of Health, Labour and Welfare Jul. 2010 Deputy Director-General (in charge of equal employment, child and family policy, and measures for declining birthrate), Ministry of Health, Labour and Welfare Sep. 2012 Director-General, Equal Employment, Child and Family Policy Bureau, Ministry of Health, Labour and Welfare Jul. 2014 Director-General for General Policy and Evaluation (in charge of labor), Ministry of Health, Labour and Welfare Oct. 2015 Director-General, Social Welfare and War Victims' Relief Bureau, Ministry of Health, Labour and Welfare Jun. 2016 Resigned Director-General, Social Welfare and War Victims' Relief Bureau, Ministry of Health, Labour and Welfare Jun. 2017 Corporate Auditor, Kawasaki Heavy Industries, Ltd.+</p>	

Managing Executive Officers	Ikuhiro Narimatsu	Koji Kadota	Yoshinori Mochida	Sukeyuki Namiki	Yasuhiko Hashimoto
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Executive Officers	Hiroji Iwasaki	Takeshi Ohata	Takeshi Asano	Toshiyuki Mimura	Akio Nekoshima
	Katsuhisa Yamada	Kenichi Fukushima	Eiichi Harada	Kazutoshi Honkawa	Yuji Horiuchi
	Keiji Matsumura	Yoshihiro Uetake	Ichiro Kono	Akihisa Yamamoto	Akira Matsufuji
	Hiroshi Nakatani	Mitsumasa Sato	Makoto Shiota	Hiroyoshi Shimokawa	Keigo Imamura
	Nobuhisa Kato	Hidehiko Shimamura			

Fellows	Toshimi Taki	Shinji Koga	Toru Nohisa	Tsutomu Fujigaki
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