

Evolving our core

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Cover
"duAro," dual-armed SCARA robot
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Kawasaki Group's Information Disclosure

Information on how the Kawasaki Group creates value and achieves sustainable growth	Kawasaki Report 2017 
Publication of detailed information and the latest information	Corporate Website https://global.kawasaki.com/en/ Investors Corporate info Products R&D Sustainability Environment
Information for various stakeholders	 Securities Report (Japanese only)  Business Report (Japanese only)  Corporate Governance Report (Japanese only)  Kawasaki Technical Review  Kawasaki Environmental Report
	Financial information <-----> Non-financial information

Kawasaki Group Mission Statement

In 2007, Kawasaki formulated the Kawasaki Group Mission Statement as a compass directing the activities of the Kawasaki Group. The statement incorporates the social mission that the Group must fulfill in the 21st century, a shared sense of values to increase Kawasaki brand value, the underlying principles of management activities, and guidelines for daily conduct that each and every member of the organization is required to follow.

Group Mission

Kawasaki, working as one for the good of the planet

- We are the Kawasaki Group, a global technology leader with diverse integrated strengths.
- We create new value-for a better environment and a brighter future for generations to come.

Kawasaki Value

- We respond to our customers' requirements
- We constantly achieve new heights in technology
- We pursue originality and innovation

The Kawasaki Group Management Principles

- 1 Trust** As an integrated technology leader, the Kawasaki Group is committed to providing high-performance products and services of superior safety and quality. By doing so, we will win the trust of our customers and the community.
- 2 Harmonious coexistence** The importance of corporate social responsibility (CSR) permeates all aspects of our business. This stance reflects the Kawasaki Group's corporate ideal of harmonious coexistence with the environment, society as a whole, local communities and individuals.
- 3 People** The Kawasaki Group's corporate culture is built on integrity, vitality, organizational strength and mutual respect for people through all levels of the Group. We nurture a global team for a global era.
- 4 Strategy** The Kawasaki Group pursues continuous enhancement of profitability and corporate value based on three guiding principles-selectively focusing resources on strategic businesses; emphasizing quality over quantity; and employing prudent risk management.

The Kawasaki Group Code of Conduct

1. Always look at the bigger picture. Think and act from a long-term, global perspective.
2. Meet difficult challenges head-on. Aim high and never be afraid to try something new.
3. Be driven by your aspirations and goals. Work toward success by always dedicating yourself to your tasks.
4. Earn the trust of the community through high ethical standards and the example you set for others.
5. Keep striving for self-improvement. Act on your own initiative as a confident professional.
6. Be a part of Team Kawasaki. Share your pride and sense of fulfillment in a job well done.

Editorial Policy Since 2013, Kawasaki Group has been publishing a single report—the Kawasaki Report—which integrates the previously separate Annual Report and CSR Report for the Group.

The purpose of this report is to update all our various stakeholder groups on the status of our efforts to create value for society and to boost enterprise value, our management policies, our business environment and strategic responses, and major environmental, social and governance (ESG)-related content. We hope that this information will enable everyone to acquire a deeper understanding of what we do and what we aim to achieve as the Kawasaki Group.

For more information on many of the topics touched upon in this report, please visit our website and follow the appropriate links.

IR information: <https://global.kawasaki.com/en/corp/ir/>

CSR information: <https://global.kawasaki.com/en/corp/sustainability/>

Environmental information: <https://global.kawasaki.com/en/corp/sustainability/environment/>

Period	This report covers fiscal 2017 (April 1, 2016 to March 31, 2017), but some fiscal 2018 content is also included.
Scope	The report covers Kawasaki Heavy Industries, Ltd., its 94 consolidated subsidiaries (42 in Japan and 52 overseas) and 18 equity-method non-consolidated subsidiaries. Some data, however, refer to the parent company alone.
Guidelines	In preparing the report, the editorial office referred to the Sustainability Reporting Guidelines (G4 ver.) issued by the Global Reporting Initiative (GRI), the International Integrated Reporting Framework issued by the International Integrated Reporting Council (IIRC) and the Environmental Reporting Guidelines (2012 Edition) issued by the Ministry of the Environment.
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Contact us	Please make inquiries through the inquiry form on our website https://global.kawasaki.com/en/corp/profile/contact/