We contribute to the development of society and the improvement of the global environment through a wide range of business activities

Corporate Profile

Company Name: Kawasaki Heavy Industries, Ltd.
Incorporated: October 15, 1896 (Founded in April 1878)
Capital: 104 billion yen
Kobe Head Office: 1-3, Higashikawasaki-cho, 1-chome, Chuo-ku, Kobe, Hyogo, 650-8680 Japan
Tokyo Head Office: 4-1, Hamamatsu-cho 2-chome, Minato-ku, Tokyo, 105-6116 Japan
Representative: Satoshi Hasegawa, President
Kawasaki Group Network: 20 Domestic (10 works) 4 Overseas
(See back cover) 123 Affiliated Companies (97 Subsidiaries, 26 Affiliates)
(As of March 31, 2009)

Editorial Notes

Reporting Scope: This report covers the environmental and social activities of the entire Kawasaki Group; however, the environmental responsibility section is focused on Kawasaki Heavy Industries, Ltd., and the following three main subsidiaries; Kawasaki Shipbuilding Corporation, Kawasaki Precision Machinery Ltd., and Kawasaki Plant Systems, Ltd.

Reporting Period: The period for reporting covers FY2008 (April 1, 2008, to March 31, 2009). Some information from FY2009 is also included.

Next Scheduled Publication: This report will be published annually.

Divisions Responsible for Publication: CSR Division (CSR Department and Environmental Affairs Department) (see the back cover for contact information)

This report is prepared with reference to the Environmental Reporting Guidelines issued by the Ministry of the Environment and the GRI Sustainability Reporting Guidelines.

Net Sales

Operating Income

Total Assets

Number of Employees (End of FY)

For more details see Kawasaki Heavy Industries “Financial Highlights” at http://www.khi.co.jp/annual/english/highlight/index.html
Overview of Business

Sales by Segment (FY2008, consolidated) (billions of yen)

<table>
<thead>
<tr>
<th>Segment</th>
<th>Sales (billions of yen)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rolling Stock</td>
<td>126.4</td>
</tr>
<tr>
<td>Shipbuilding</td>
<td>186.4</td>
</tr>
<tr>
<td>Total</td>
<td>1,338.5</td>
</tr>
<tr>
<td>Gas Turbine &amp; Machinery</td>
<td>200.4</td>
</tr>
<tr>
<td>Machinery</td>
<td></td>
</tr>
<tr>
<td>Energy Plants &amp; Facilities</td>
<td></td>
</tr>
<tr>
<td>Leisure Products</td>
<td></td>
</tr>
<tr>
<td>Aerospace</td>
<td>188.4</td>
</tr>
<tr>
<td>Industrial Equipment</td>
<td></td>
</tr>
<tr>
<td>Plant &amp; Infrastructure Engineering</td>
<td>105.1</td>
</tr>
<tr>
<td>Consumer Products &amp; Machinery</td>
<td>336.4</td>
</tr>
<tr>
<td>Machinery</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>188.4</td>
</tr>
</tbody>
</table>

Main Businesses of Our Internal Companies and Three Main Subsidiaries*

- **Rolling Stock Company**
  - Train cars, integrated transit systems, Battery-driven low-floor light rail vehicle
- **Aerospace Company**
  - Aircraft (Fixed-wing aircraft and Helicopters), Space systems and peripheral equipment
- **Gas Turbine & Machinery Company**
  - Aircraft jet engines, Gas turbine engines for aircraft and ships, Gas turbine generators, Steam turbines for ground and maritime applications, Aerodynamic machinery
- **Gas Turbine Div. Machinery Div.**
- **Consumer Products & Machinery Company**
  - Motorcycles, ATVs (all-terrain vehicles), JET SKI® Watercraft
- **Industrial Facilities and Tunneling Equipment Div.**
  - LNG and LPG tanks, Firefighting training systems, Shield machines
- **Robot Div.**
  - Industrial robots
- **Kawasaki Shipbuilding Corporation**
  - LNG carriers, LPG carriers, Other mercantile and government vessels
- **Kawasaki Precision Machinery Ltd.**
  - Hydraulic equipment for construction machines, Hydraulic equipment and systems for industrial machines
- **Kawasaki Plant Systems, Ltd.**
  - Industrial plants, Industrial machines, Boilers, Municipal refuse incineration plants, Sewage treatment plants, Recycling plants

* Three main subsidiaries: Kawasaki Shipbuilding Corporation, Kawasaki Precision Machinery Ltd. and Kawasaki Plant Systems, Ltd.

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