

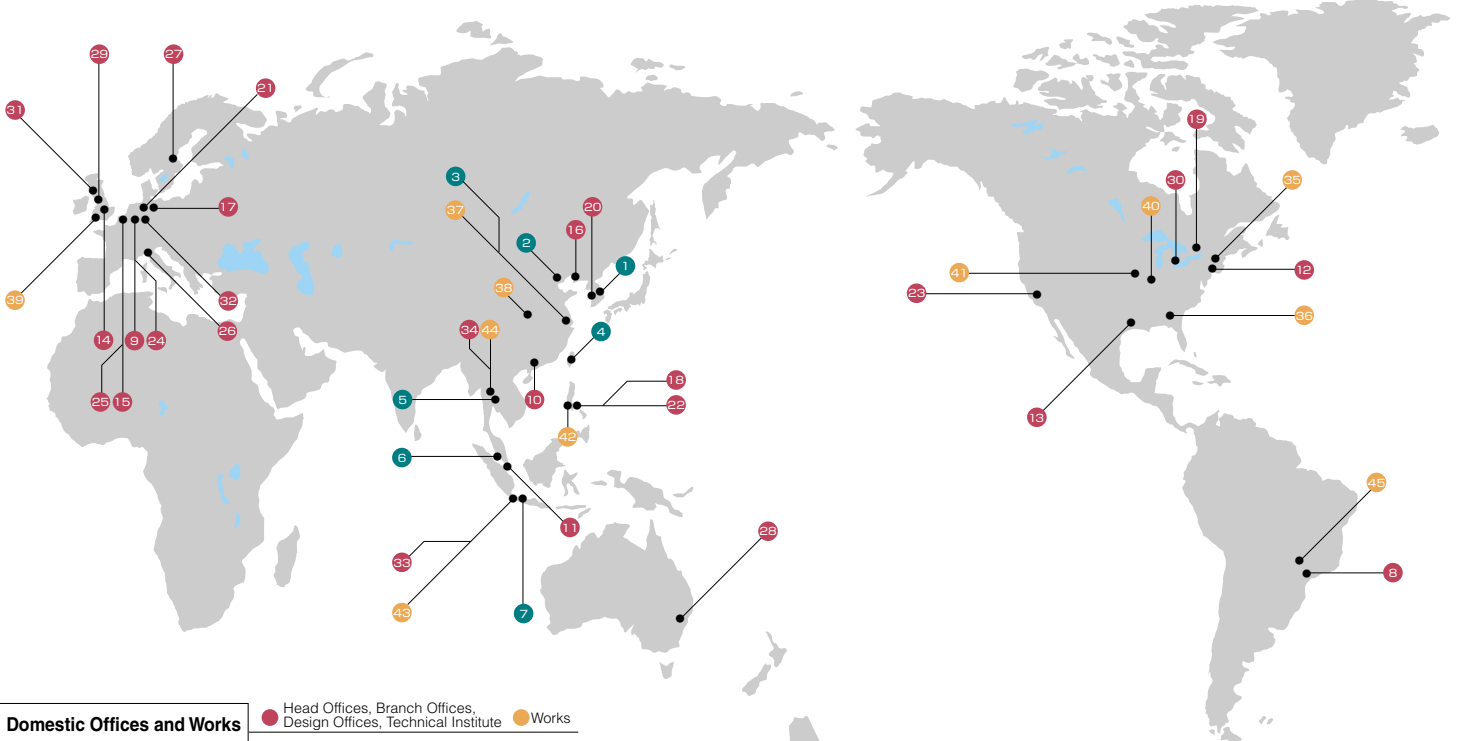
**Global Network**

● Overseas office ● Overseas affiliate (sales) ● Overseas affiliate (production)

- 1 Seoul Office
- 2 Beijing Office
- 3 Shanghai Office
- 4 Taipei Office
- 5 Bangkok Office
- 6 Kuala Lumpur Office
- 7 Jakarta Office
- 8 Kawasaki do Brasil Indústria é Comércio Ltda.
- 9 Kawasaki Heavy Industries (Europe) B.V.
- 10 Kawasaki Heavy Industries (H.K.) Ltd.
- 11 Kawasaki Heavy Industries (Singapore) Pte. Ltd.
- 12 Kawasaki Heavy Industries (U.S.A.), Inc.
- 13 Kawasaki Heavy Industries (U.S.A.), Inc. (Houston Branch)
- 14 Kawasaki Heavy Industries (UK) Ltd.
- 15 KHI Europe Finance B.V.
- 16 KHI (Dalian) Computer Technology Co., Ltd.

- 17 Kawasaki Gas Turbine Europe G.m.b.H.
- 18 KHI Design & Technical Service Inc.
- 19 Canadian Kawasaki Motors Inc.
- 20 Kawasaki Machine Systems Korea, Ltd.
- 21 Kawasaki Motors Germany Branch
- 22 Kawasaki Motors (Phils.) Corporation
- 23 Kawasaki Motors Corp., U.S.A.
- 24 Kawasaki Motors Europe N.V.
- 25 Kawasaki Motors France Branch
- 26 Kawasaki Motors Italy Branch
- 27 Kawasaki Motors Sweden Branch
- 28 Kawasaki Motors Pty. Ltd.
- 29 Kawasaki Motors U.K. Branch
- 30 Kawasaki Robotics (U.S.A.), Inc.
- 31 Kawasaki Robotics (UK) Ltd.
- 32 Kawasaki Robotics G.m.b.H.

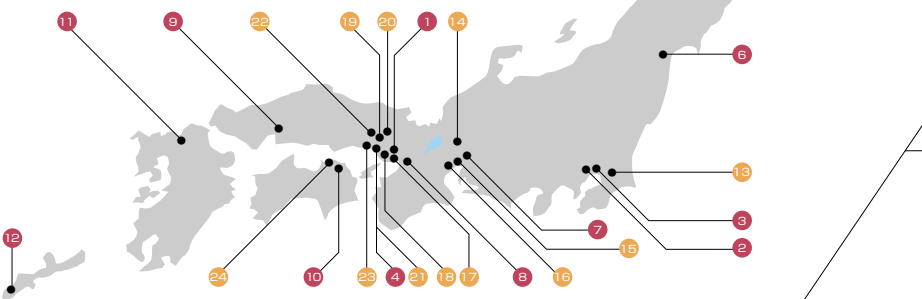
- 33 P.T. Kawasaki Motor Indonesia
- 34 Kawasaki Motors Enterprise (Thailand) Co., Ltd.
- 35 Kawasaki Rail Car, Inc.
- 36 Kawasaki Construction Machinery Corp. of America
- 37 Nantong Cosco KHI Ship Engineering Co., Ltd.
- 38 Wuhan Kawasaki Marine Machinery Co., Ltd.
- 39 Kawasaki Precision Machinery (UK) Ltd.
- 40 Kawasaki Motors Manufacturing Corp., U.S.A. (Maryville Plant)
- 41 Kawasaki Motors Manufacturing Corp., U.S.A. (Lincoln Plant)
- 42 Kawasaki Motors (Phils.) Corporation
- 43 P.T. Kawasaki Motor Indonesia
- 44 Kawasaki Motors Enterprise (Thailand) Co., Ltd.
- 45 Kawasaki Aeronáutica do Brasil Indústria Ltda.



**Domestic Offices and Works**

● Head Offices, Branch Offices, Design Offices, Technical Institute ● Works

- 1 Kobe Head Office
- 2 Tokyo Head Office
- 3 Tokyo Design Office
- 4 Akashi Technical Institute
- 5 Sapporo Office
- 6 Sendai Office
- 7 Nagoya Office
- 8 Osaka Office
- 9 Hiroshima Office
- 10 Shikoku Office
- 11 Fukuoka Office
- 12 Okinawa Office
- 13 Yachiyo Works
- 14 Gifu Works
- 15 Nagoya Works 1
- 16 Nagoya Works 2
- 17 Kobe Works
- 18 Hyogo Works
- 19 Nishi-Kobe Works
- 20 Seishin Works
- 21 Akashi Works
- 22 Banshu Works
- 23 Harima Works
- 24 Sakaide Works



**Kawasaki Heavy Industries, Ltd.**

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