# Major Subsidiaries and Affiliates (As of August 1, 2024)

### Aerospace Systems

### Aerospace

NIPPI Corporation Nippi Skill Corporation Kawaju Gifu Engineering Co., Ltd. Kawaju Gifu Service Co., Ltd. KGM Co., Ltd.

### Jet Engines

Kawaju Akashi Engineering Co., Ltd.

### **Rolling Stock**

- Kawasaki Railcar Manufacturing Co., Ltd. Alna Yusoki-Yohin Co., Ltd. Kawasaki Rolling Stock Component Co., Ltd. Kawasaki Rolling Stock Technology Co., Ltd. Sapporo Kawasaki Rolling Stock Engineering Co., Ltd. NICHIJO CORPORATION Kawasaki Rail Car, Inc.
- Qingdao Sifang Kawasaki Rolling Stock Technology Co., Ltd.

# **Energy Solution & Marine Engineering**

### Plant

- EarthTechnica Co., Ltd. Kawasaki Engineering Co., Ltd. KEE Environmental Construction Co., Ltd. Kawasaki Environmental Plant Engineering Co., Ltd. Kawaju Facilitech Co., Ltd. EarthTechnica M&S Co., Ltd.
- Kawasaki Green Energy, Ltd.
- Shinki Co. Ltd.
- KHI Design & Technical Service, Inc.
- Kawasaki Heavy Industries Machinery Trading (Shanghai) Co., Ltd.
- \* Underground Infrastructure Technologies Co. Ltd.
- \* KH FACILITECH Co. Ltd.
- \* JP Steel Plantech Co.
- \* Anhui Conch Kawasaki Equipment
- Manufacturing Co., Ltd. \* Anhui Conch Kawasaki Energy Conservation
- Equipment Manufacturing Co., Ltd. \* Anhui Conch Kawasaki Engineering Co., Ltd.
- \* Shanghai Conch Kawasaki Engineering Co., Ltd.

# Energy/Marine Machinery

Kawasaki Thermal Engineering Co., Ltd. Kawasaki Machine Systems, Ltd. KMS Engineering Co., Ltd. Kawasaki Prime Mover Engineering Co., Ltd. Kawasaki Naval Engine Service, Ltd. Kawasaki Gas Turbine Europe GmbH Kawasaki Gas Turbine Asia Sdn. Bhd. Kawasaki Energy System Solutions (Shandong), Ltd. Kawasaki Machinery do Brasil Máquinas e Equipamentos Ltda. Kawasaki Heavy Industries (Europe) B.V. Kawasaki Heavy Industries (H.K.) Ltd.

Wuhan Kawasaki Marine Machinery Co., Ltd. \* Shandong Binqi Power Group, Co., Ltd.

# Ship & Offshore Structure

- Kawaju Support Co., Ltd. Kawasaki Marine Engineering Co., Ltd.
- KHI JPS Co., Ltd. Kawasaki Subsea (UK) Limited
- \* Nantong COSCO KHI Ship Engineering Co., Ltd. \* Dalian COSCO KHI Ship Engineering Co., Ltd.

# **Precision Machinery & Robot**

# Precision Machinery

Kawasaki Hydromechanics Corporation Kawasaki Precision Machinery (U.S.A.), Inc. Kawasaki Precision Machinery (UK) Ltd. Wipro Kawasaki Precision Machinery Private Limited

- Flutek, Ltd.
- Kawasaki Precision Machinery (Suzhou) Ltd. Kawasaki Precision Machinery Trading (Shanghai) Co., Ltd. \* Kawasaki Chunhui Precision Machinery
- (Zhejiang) Ltd.

### Robot

Kawasaki Robot Service, Ltd.

- Kawasaki Robotics (U.S.A.) Inc.
- Kawasaki Robotics (UK) Ltd. Kawasaki Robotics GmbH
- Kawasaki Robotics Korea, Ltd.
- Kawasaki Robotics (Tianjin) Co., Ltd.
- Kawasaki Robotics (Kunshan) Co., Ltd. Kawasaki Robotics India Private Limited
- Kawasaki (Chongqing) Robotics Engineering
- Co., Ltd.
- \* Medicaroid Corporation
- \* Medicaroid Europe GmbH
- \* Medicaroid Asia Pacific Pte.Ltd.
- \* Medicaroid, Inc.

# **Powersports & Engine**

- Kawasaki Motors, Ltd. Kawasaki Motors Corporation Japan K-Tec Corporation Technica Corp. Autopolis Union Precision Die Co., Ltd. Shin Nippon Wheel Industries Co., Ltd. ⊖Kawasaki Motors Manufacturing Corp., U.S.A. Kawasaki Motors Corp., U.S.A. Canadian Kawasaki Motors Inc. Kawasaki Motores de Mexico S.A. de C.V. Kawasaki Motores do Brasil Ltda. Kawasaki Motors Europe N.V. Kawasaki Motors Pty. Ltd. India Kawasaki Motors Pvt. Ltd. PT. Kawasaki Motor Indonesia Kawasaki Motors (Phils.) Corporation \*Kawasaki Motors Enterprise (Thailand) Co., Ltd. Kawasaki Motors Vietnam Co., Ltd. Changzhou Kawasaki Engine Co., Ltd. Kawasaki Motors (Shanghai), Ltd.
- Bimota S.p.A.

### Others

- Kawasaki Trading Co., Ltd.
- Kawasaki Technology Co., Ltd.
- Kawasaki Heartfelt Service Co., Ltd.
- K Career Partners Corp. Benic Solution Corporation
- Kawasaki Life Corporation Nippi Kosan Co., Ltd
- Japan Suiso Energy, Ltd.
- JSE Ocean, Ltd.
- Kawasaki Heavy Industries (U.S.A.) Inc. Kawasaki do Brasil Industria e Comercio Ltda.
- Kawasaki Heavy Industries (U.K.) Ltd.
- ▲Kawasaki Heavy Industries Middle East FZE
- Kawasaki Heavy Industries (Singapore) Pte. Ltd. Kawasaki Heavy Industries (Thailand) Co., Ltd.
- Kawasaki Heavy Industries Management (Shanghai) Ltd. Kawasaki Trading (Shanghai) Co., Ltd.

KHI (Dalian) Computer Technology Co., Ltd. Hydrogen Engineering Australia Pty Ltd. Kawasaki Heavy Industries Russia LLC Kawasaki Trading (Thailand) Co., Ltd.

Japan Suiso Energy Australia Pty LTD \* Remote Robotics Inc.

### \* Equity-method associates

- O Includes operations belonging to the Rolling Stock and Aerospace segments
- ★ Includes operations belonging to the Robot segment ▲ Includes operations belonging to the Powersports & Engine segment
- Includes operations belonging to the Rolling Stock and Robot segments
- Includes operations belonging to the Energy/Marine Machinery segment

The following are trademarks or registered trademarks of Kawasaki Heavy Industries. Ltd. and/or Kawasaki Motors. Ltd. in Japan. the United States, and/or other countries:

"HySE," the "HySE" logo, "K-RACER," the "K-RACER" logo, "FORRO," "Z-Leg," the "Z-Leg" logo, "Ninja," "Ninja H2," "RIDGE," "JET SKi," "duAro," "Successor," "Successor-G," "MAG Turbo," "K-Repros," "KCC," the "ECO SERVO" logo, "Let the Good Times Roll," the "TERYX" logo, and "MULE"



#### "hinotori" is a trademark or registered trademark of Medicaroid Corporation. "Dreamliner" is a trademark or registered trademark of Boeing Management Company. "Remolink" is a trademark or registered trademark of Remote Robotics Inc. "CO2-SUICOM" is a trademark or registered trademark of the Chugoku Electric Power Co., Inc., Kajima Corporation, and Denka Company Limited.

Disclaimer Figures in this report appearing in forecasts of future business performance or similar contexts represent forecasts made by the Company based on information accessible at the Installing rights in this report appearing in orderates or hourse business performance of similar contexts represent forecasts indue by the company based on information accessible at the time, and are subject to risk and uncertainty. Readers are therefore advised against making investment decisions reliant exclusively on these forecasts of business performance. Readers should be aware that actual business performance may differ significantly from these forecasts due to a wide range of significant factors arising from changes in the external and internal environment. Significant factors that affect actual business performance include economic conditions in the Company's business sector, the yen exchange rate against the U.S. dollar and other currencies, and developments in taxation and other systems. This report not only describes actual past and present conditions of the Kawasaki Group but also includes forward- looking statements based on plans, forecasts, business parts and management policy as of the publication date. These represent suppositions and judgments based on information available at the time. Due to changes in circumstances, the results and features of future business operations may differ from the content of such statements.

