

Approach to Sustainable Value Creation

The Kawasaki Group consistently creates new value by drawing on diverse, sophisticated technological capabilities to contribute to solutions to social issues around the world.

- Global warming
 - Decarbonization
 - Energy problems
 - Responding to changes in the movement of people and freight
 - Pandemic countermeasures
 - Shortage of and increasing burden on doctors
 - Increase in diverse work styles, including remote work
- Global Social Issues**
- External Environment and Risks**
- Changes in Industrial Structures
Technological innovation / The evolution of AI and IoT
 - Climate Change
Global warming / Major natural disasters
 - Currency Fluctuations
Impact on revenue due to the Group's large proportion of overseas sales
 - Economic Trends
Impact via capital expenditure / Impact of the COVID-19 pandemic / U.S.-China trade friction

