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The Kawasaki Group will continue striving to resolve social issues

For more than 120 years since its incorporation, the Kawasaki Group has constantly been on the cutting edge of technology, creating numerous national and global firsts to help solve social issues. Our Group Mission, “Kawasaki, working as one for the good of the planet,” which was built on the founding philosophy, codifies the role we play with respect to society.

Determining changes directed toward the vision of the future aimed for in 2030

Announced Group Vision 2030 in November 2020 based on policies of “Pursue Growth,” “Profits,” and “Stability/Synergy.” In line with a growth scenario that casts a steady eye on the social issues of a new era, we are encouraging changes to our business model oriented to the future.

Aim for growth by providing society with solutions in our three focal fields

In order to deliver timely solutions for a variety of social issues such as realizing a decarbonized society in order to protect the global environment, addressing aging societies and labor shortages primarily in advanced countries, eliminating regional disparities in matters such as healthcare, preventing and recovering quickly from natural disasters, and the stable supply of energy, we have established three focal fields. We are also reassessing our business model such as in the shift from the sale of goods to the sale of IP and services, working also to reform our portfolio and organization, and realizing a high revenue structure.

Create products and services relevant to each segment's growth scenario and three focal fields

With our mass production businesses such as the Powersports & Engine supporting the company's revenues, and steady expansion in order-based businesses such as Aerospace Systems, we will secure the growth investment fund needed for achieving the Group Vision 2030 and they will lead the Kawasaki Group's growth. We will also contribute through our three focal fields to the solving of social problems.

Strengthening the management foundation to accomplish priority issues

The Kawasaki Group takes into consideration such things as the connections between social issues and our business activities and the impacts for stakeholders, and identifies material issues (materiality). We divided them into two broad categories: The “social and environmental value created through business,” and the “foundation of our business activities.” Initiatives conducted through our main business have been defined as the most material issues to be achieved by the Group over the long term, while other issues have been positioned as basic items for achieving the most material issues. We are working to strengthen these initiatives.

In addition to financial and non-financial data, it presents basic information about the Kawasaki Group.

Editorial Policy

Since fiscal 2013, the Kawasaki Group has published the Kawasaki Report as an integrated report. The report serves as a tool for communication with stakeholders and includes information about the Group's efforts to create value for society and boost enterprise value; management policies; business environment and strategy, and environmental, social, and governance (ESG) -related content. More information on many of the topics touched upon in this report can also be found on our website.

IR information

<https://global.kawasaki.com/en/corp/ir/>

Sustainability information

<https://global.kawasaki.com/en/corp/sustainability/>

This report and the website provide complementary information

Detailed information and data related to the environment, society, and governance (ESG) are disclosed in a timely manner by updating the website as the information becomes known.



Kawasaki Report ← → Website

Period

This report covers fiscal 2022 (April 1, 2022 to March 31, 2023), but some fiscal 2023 content is also included.

Scope

The report covers Kawasaki Heavy Industries, Ltd., its 104 consolidated subsidiaries, and 20 equity-method affiliates.

Some data, however, refer to the parent company alone.

Frequency of Publication

Annually, in principle

Previous edition—October 2022

Next edition—September 2024

Contact Us

Please make inquiries through the inquiry form on our website.

<https://global.kawasaki.com/en/corp/profile/contact/>

Guidelines

- Global Reporting Initiative (GRI)
Sustainability Reporting Standards
- International Financial Reporting Standards (IFRS)
International Integrated Reporting Framework
- Ministry of the Environment
Environmental Reporting Guidelines (2018 Edition) issued
- Ministry of Economy, Trade and Industry
Guidance for Integrated Corporate Disclosure and Company-Investor Dialogue for Collaborative Value Creation 2.0

