Our "Now"—Steadily encouraging growth scenarios

Flourishing businesses in North and Central America

Kawasaki began production of motorcycles in the United States ahead of any other Japanese automobile manufacturers in 1975 at the Kawasaki Motors Manufacturing Corp., U.S.A. (KMM) Lincoln Plant. Today, we have five production sites in the United States, where we manufacture off-road four-wheelers, general-purpose gasoline engines, personal watercraft, hydraulic pumps, rail cars, and aircraft components.

Kawasaki Motors Manufacturing Corp., U.S.A. Lincoln Plant

- Production items: ATVs (all-terrain vehicles) RUVs (recreation utility vehicles), multipurpose four-wheelers, Jet Ski* personal watercraft, rail cars, aircraft components
- Kawasaki Motors Manufacturing Corp., U.S.A. Maryville Plant
- •Production items: General-purpose gasoline engines
- Skawasaki Motors Manufacturing Corp., U.S.A. Boonville Plant
- •Production items: General-purpose gasoline engines
- Kawasaki Precision Machinery (USA), Inc.
 Production items: Hydraulic pumps
- **⑤** Kawasaki Rail Car, Inc. •Production items: Rail cars
- r rougerion reems, nameurs

Kawasaki Motores de México S.A. de C.V.
 Production items: Off-road four-wheelers

Furthermore, to address the vigorous demand in the North American market for off-road four-wheelers, construction is underway on a new production site in Mexico, Kawasaki Motores de Mexico S.A. de C.V. (KMX).

✓ Aerospace Systems

Kawasaki has been manufacturing cargo doors for Boeing 777X Plant. This aircraft component production line -Kawasaki's first such line to be opened in the United States –features proprietary painting robots that provide intricate, precise paint application, and continues to introduce state-of-the-art equipment such as operating range and other state-of-the-art equipment in pursuit of greater automation. Our Aerospace Systems business has pandemic and begun to paint a new stable growth trajectory.



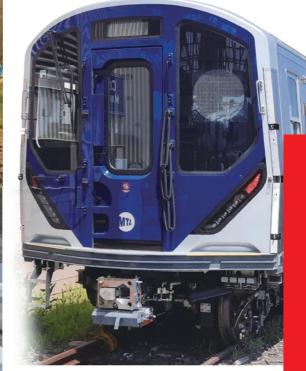




✓ Powersports & Engine (Kawasaki Motors)

Kawasaki Motors is currently building new production facilities at its local subsidiary in Mexico (KMX), from which it will begin production of off-road American market in 2024. With this new construction, KMX will become our fourth North or Central American site for producing consumer products such as off-road four-wheelers, personal watercraft (Jet Ski®), and general-purpose gasoline engines. It will join KMM's Lincoln and Maryville plants, along with the Boonville Plant that produces general-purpose gasoline engines (began operation in 2022)





Kawasaki has a track record of delivering more than 2,200 rail cars to New York City Transit (NYCT). Orders for the R211 car began in 2018. If all options are exercised, this will be the largest ever rail car project for Kawasaki, with total production of 1,612 cars and a total order value of about US\$ 4.1 billion (about 597.3 billion yen). Going forward, production at the KMM Lincoln Plant and at KRC is going to be lively.

3 Kawasaki Report 2023