

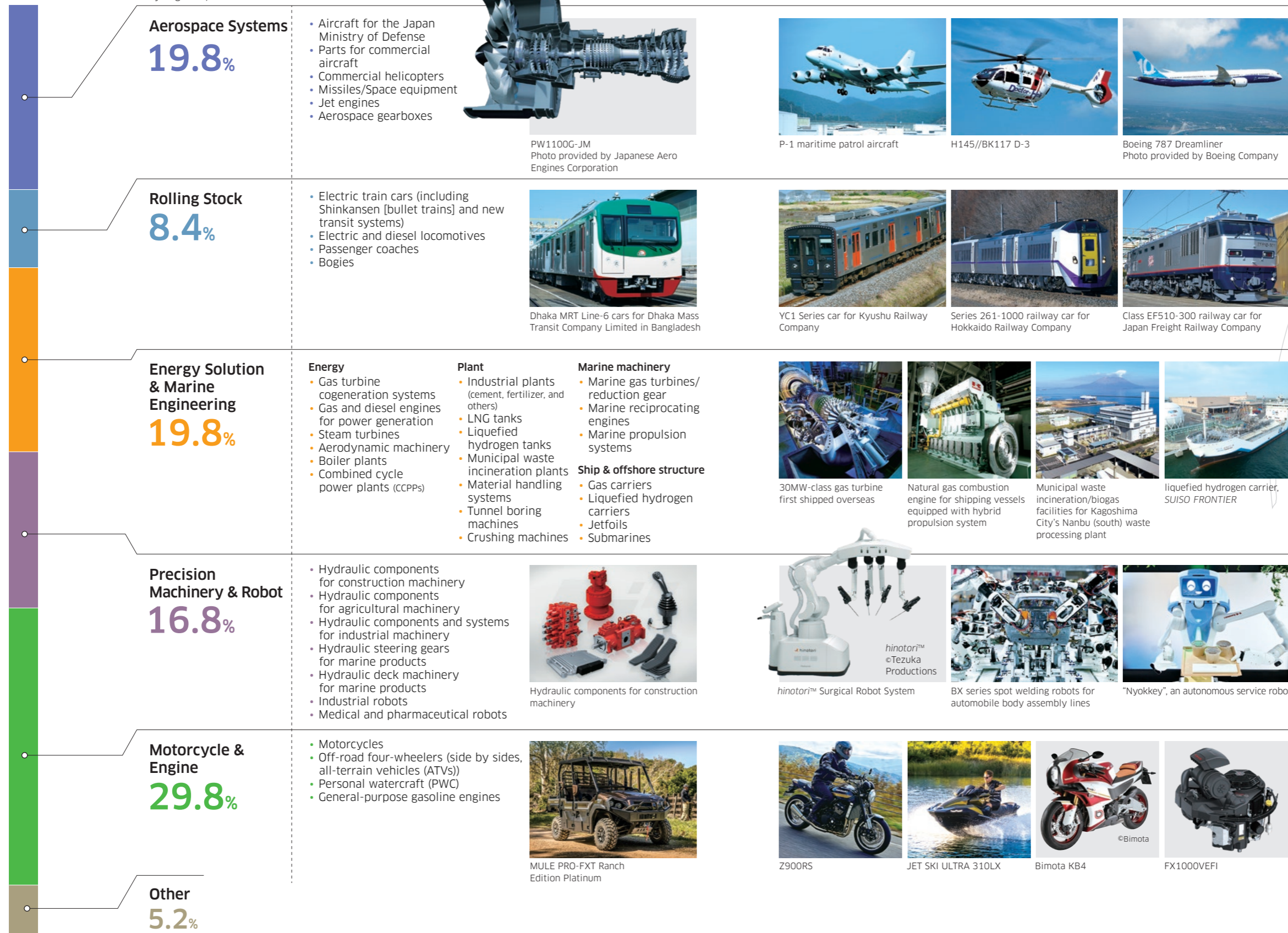
Our Businesses (Fiscal 2021)

Consolidated net sales

¥1,500.8 billion

(Share of net sales by segment)

(Main Products)



Incorporated
1896
Founded
1878

Consolidated employees
36,587
9,991 overseas
26,596 domestic

Domestic production sites
17

Overseas production sites
22

Overseas net sales ratio
55.7%

Asia, Oceania, etc. 19.7%
Japan 44.2%
The Americas 27.7%
Europe 8.1%