

Kawasaki Report 2020



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Editorial Policy

Since fiscal 2013, the Kawasaki Group has published the *Kawasaki Report* as an integrated report.

The report serves as a tool for communication with stakeholders and includes information about the Group's efforts to create value for society and boost enterprise value; management policies; business environment and strategy, and environmental, social, and governance (ESG)-related content.

Kawasaki's medium-term business plan, MTBP 2019, is available in the "Investors" section of Kawasaki's website. More information on many of the topics touched upon in this report can also be found on our website.

IR information: <https://global.kawasaki.com/en/corp/ir/>

CSR and Environmental information: <https://global.kawasaki.com/en/corp/sustainability/>

Period

This report covers fiscal 2019 (April 1, 2019 to March 31, 2020), but some fiscal 2020 content is also included.

Scope

The report covers Kawasaki Heavy Industries, Ltd., its 97 consolidated subsidiaries (41 in Japan and 56 overseas) and 17 equity-method associates. Some data, however, refer to the parent company alone.

Guidelines

In preparing the report, the editorial office referred to the Sustainability Reporting Standards issued by the Global Reporting Initiative (GRI), the International Integrated Reporting Framework issued by the International Integrated Reporting Council (IIRC), the Environmental Reporting Guidelines (2018 Edition) issued by the Ministry of the Environment, and the Guidance for Integrated Corporate Disclosure and Company-Investor Dialogue for Collaborative Value Creation issued by the Ministry of Economy, Trade and Industry.

Frequency of Publication

Annually, in principle

Previous edition—October 2019

Next edition—September 2021

Contact Us

Please make inquiries through the inquiry form on our website

<https://global.kawasaki.com/en/corp/profile/contact/>

The Kawasaki Group's Information Disclosure

Information on how the Kawasaki Group creates value and achieves sustainable growth

Kawasaki Report



Publication of detailed information and the latest information

Corporate Website <https://global.kawasaki.com/en/>
 Mobility Energy Industrial Equipment Leisure Corporate Info

Information for various stakeholders



Securities Report (Japanese only)



Corporate Governance Report (Japanese only)



Kawasaki Technical Review



Kawasaki Environmental Report



Kawasaki ESG Data Book

Financial information

Non-financial information