

KAWASAKI HEAVY INDUSTRIES, LTD. AND CONSOLIDATED SUBSIDIARIES FLASH CONSOLIDATED FINANCIAL RESULTS

For the years ended March 31, 2002 and 2001

0						Thousands of
Operating results	_	Millions	of ye	n		U.S. dollars
		2002		9001	% Ch	2002
Not color	¥	2002		2001	Change	2002
Net sales	*	1,144,534	Ť	1,060,479	+8%	\$ 8,589,373
Operating income		31,311		4,460	+602%	234,979
Net income (loss) Net income (loss) per share (Yen)		6,282 4.5		(10,320) (7.4)	_	47,144
Net income (loss) per share (Ten)		4.5		(1.4)		
Financial condition		Millions of yen /	Thou	sands of U.S.	dollars	
	_	Total assets		Shareholders		Ratio of shareholders'
					o quary	equity to total assets
As of March 31, 2002	¥	1,255,075	¥	167,73	31	13%
As of March 31, 2001		1,247,472		164,08	31	13%
As of March 31, 2002	\$	9,418,950	\$	1,258,7	70	-
	Ye	en / U.S. dollars	Т	housand shar	es	
	Sha	reholders' equity	N	umber of shar	es	
		per share	issu	ued and outstand	ling	
As of March 31, 2002	¥	120.6		1,390,570		
As of March 31, 2001	_	118.0	_	1,390,595	_	
As of March 31, 2002	\$	0.91		-		
Cook Sarra						
Cash flows						Thousands of
	_	Millions	of ye			U.S. dollars
	_	2002		2001		2002
Operating activities	¥	60,793	¥	9,236		\$ 456,233
Investing activities		(28,089)		(20,733)		(210,799)
Financing activities		(18,588)		3,583		(139,498)
Cash and cash equivalents at end of y	ear	89,777		75,212		673,749
Fiscal year forecast		Millions	of ve	n		
, 	_	Net sales		Net income		
0 1 15 1 21 2222	<u>_</u>	1.050.000		14.000		

Notes: 1. This "FLASH CONSOLIDATED FINANCIAL RESULTS" and following financial statements have been prepared in conformity with generally accepted accounting principles and practices in Japan.

1,250,000

¥

One year ending March 31, 2003

The all dollar amounts in these statements represent the arithmetical results of translating Japanese yer
to U.S. dollars on the basis of ¥133.25=\$1, the rate prevailing as of March 31, 2002, solely for the
convenience of the readers.

¥

14,000

Condensed Consolidated Balance Sheets

As of March 31, 2002 and 2001

					Thou	sands of
		Millions	of yen			U.S. dollars
		2002		2001		2002
Assets:						
Current assets:						
Cash on hand and in banks	¥	91,344	¥	77,048	\$	685,508
Marketable securities		60		38		7,995
Receivables, less allowance		396,915		425,930		2,978,724
Inventories		372,269		346,567		2,793,764
Other current assets		42,083		34,714		308,275
Total current assets		902,671		884,297		6,774,266
Investments and long-term loans						
less allowance		95,398		107,218		715,932
Net property, plant and equipment		241,517		241,893		1,812,511
Intangible and other assets		15,489		14,064		116,241
Total assets	¥	1,255,075	¥	1,247,472	\$	9,418,950
Liabilities, minority interests and shareholders' equity:						
Current liabilities :						
Short term borrowings						
and current portion of long term debt	¥	243,113	¥	228,462	\$	1,824,488
Payables		325,664		326,257		2,444,008
Advances from customers		111,423		104,194		836,195
Other current liabilities		72,357		76,807		543,016
Total current liabilities		752,557		735,720		5,647,707
Long-term liabilities:						
Long-term debt, less current portion		248,170		270,605		1,862,439
Others		81,434		72,398		611,137
Total long-term liabilities		329,604		343,003		2,473,576
Minority interests		5,183		4,668		38,897
Shareholders' equity:						
Common stock		81,427		81,427		611,084
Capital surplus		24,682		24,682		185,231
Retained earnings		64,110		58,452		481,126
Net unrealized gain on securities		5,925		13,091		44,466
Foreign currency translation adjustments		(8,407)		(13,571)		(63,092)
Treasury stock		(6)				(45)
Total shareholders' equity		167,731		164,081		1,258,770
Total liabilities, minority interests and shareholders' equity	y ¥	1,255,075	¥	1,247,472	\$	9,418,950

Condensed Consolidated Statements of Operations

(Consolidated)

(Consolidated)

Thousands of

For the years ended March 31, 2002 and 2001						
						Thousands of
		Million	s of yen			U.S. dollars
		2002		2001	%	2002
					Change	
Net sales	¥	1,144,534	¥	1,060,479	+8%	\$ 8,589,373
Cost of sales		977,875		924,522		7,338,649
Gross profit		166,659		135,957		1,250,724
Selling, general and administrative expenses		135,348		131,497		1,015,745
Operating income		31,311		4,460	+602%	234,979
Other income (expenses):						
Interest and dividend income		4,798		4,480		36,008
Equity in income(loss) of unconsolidated						
subsidiaries and affiliates		379		(1,586)		2,844
Interest expense		(12,146)		(12,823)		(91,152)
Other, net		(8,348)		(12,937)		(62,649)
Income(loss) before income taxes and						
minority interests		15,994		(18,406)	-	120,030
Income taxes		9,245		7,700		69,381
Minority interests in net loss(income) of						
consolidated subsidiaries		(467)		386		(3,505)
Net income(loss)	¥	6,282	¥	(10,320)	-	\$ 47,144

Consolidated Statements of Cash Flows

(Consolidated)

Thousands of

For the year ended March 31, 2002 and 2001

	24:111	I nousands or			
		ns of yen	U.S. dollars		
	2002	2001	2002		
Cash flows from operating activities:					
Income(loss) before income taxes and minority interests	¥ 15,994	¥ (18,406)	\$ 120,030		
Adjustments to reconcile loss before income taxes and minority					
interests to net cash provided by operating activities:					
Depreciation and amortization	31,997	33,303	240,128		
Provision for (reversal of) retirement and severance benefits	10,182	(634)	76,413		
Accrued bonuses	3,479	(3,995)	26,109		
Gain on sale of fixed assets	(6,543)		(49, 103)		
Provision for (reversal of) estimated loss on uncompleted contract	(6,595)	6,190	(49,493)		
Write-downs of securities and others	3,904	5,714	29,298		
Write downs of investment in subsidiaries and affiliates	649		4,871		
Provision for (reversal of) allowance for doubtful accounts	1,794	(1,381)	13,463		
Interest and dividend income	(4,798)	(4,480)	(36,008)		
Interest expense	12,146	12,779	91,152		
Gain on sale of marketable & investments securities	(109)	(4,974)	(818)		
Changes in assets and liabilities:					
Decrease (increase) in					
Trade receivables	38,986	(11,850)	292,578		
Inventories	(18,809)	(23,480)	(141,156)		
Other current assets	(3,972)		(29,809)		
Increase (decrease) in	. , . ,		, ,,,,,		
Trade payables	(9,972)	9,092	(74,837)		
Advances received	6,970	17,384	52,308		
Other current liabilities	(3,583)		(26,889)		
Other, net	1,464	520	10,987		
Sub total	73,184	17,318	549,224		
Cash received for interest and dividends	4,730	5,447	35,497		
Cash paid for interest	(11,401)	,	(85,561)		
Cash paid for income taxes	(5,720)		(42,927)		
Net cash provided by operating activities	¥ 60,793	¥ 9,236	\$ 456,233		
not out in provided by operating determine	1 00,130	1 0,200	4 400,200		
Cash flows from investing activities:					
Decrease in time deposit due more than three months	269		2,019		
Acquisition of property, plant and equipment	(31,406)	(32,967)	(235,692)		
Proceeds from sales of property, plant and equipment	10,677	(02,301)	80,128		
Acquisition of Intangible assets	(2,904)		(21,794)		
Proceeds from sales of Intangible assets	133		998		
Acquisition of investment in securities	(6,595)				
Proceeds from sale of investments in securities	205		(49,493)		
	368	10,673	1,538		
Decrease in short-term loans		1,415	2,762		
Payment received on long-term loans receivable	(2,086)		(15,655)		
Proceeds from collection of long-term loans receivable	3,157	3,241	23,692		
Payment for purchase of newly consolidated subsidiaries's stock	-	(2,375)	-		
Other	93	973	698		
Net cash used for investing activities	¥ (28,089)	¥ (20,733)	\$ (210,799)		
0.1.0					
Cash flows from financing activities:					
Increase in short-term bank loans	837	1,497	6,281		
Proceeds from long-term debt	12,939	40,840	97,103		
Repayment of long-term debt	(32,303)		(242,424)		
Cash dividends paid	(5)		(38)		
Cash dividends paid to minority interests	(56)		(420)		
Net cash provided by financing activities	¥ (18,588)	¥ 3,583	\$ (139,498)		
Effect of exchange rate changes	449	966	3,370		
Net increase (decrease) in cash and cash equivalents	14,565	(6,948)	109,306		
Cash and cash equivalents at beginning of year	75,212	82,160	564,443		
Cash and cash equivalents at end of year	¥ 89,777	¥ 75,212	\$ 673,749		

	2002															
	_	External sales		rsegment sales		Total sales		Operating expenses	0	perating ome (loss)	Total assets			preciation amortization	Capital expenditures	
Shipbuilding Rolling Stock, Construction Machinery	٠	92,478	۲	1,290	٠	93,768	٠	88,213	٠	5,555	*	88,688	*	1,941	٠	1,462
& Crushing Plant		121,780		3,756		125,536		125,072		464		141,332		2,898		6,925
Aerospace		161,072		2,021		163,093		149,229		13,864		150,934		3,425		2,571
Gas Turbines & Machinery		171,586		28,072		199,658		194,218		5,440		170,755		4,255		4,598
Plant & Infrastructure Engineering		220,605		14,768		235,373		236,010		(637)		237,688		2,665		815
Consumer products & Machinery		281,207		3,590		284,797		279,615		5,182		267,797		11,553		12,874
Other		95,806		39,962		135,768		134,080		1,688		120,146		2,873		2,593
Total		1,144,534		93,459		1,237,993		1,206,437		31,556		1,177,340		29,610		31,838
Eliminations	_		_	(93,459)	_	(93,459)	_	(93,213)	_	(246)	_	77,735	_	2,388	_	1,294
Consolidated total	¥	1,144,534	¥		¥_	1,144,534	¥	1,113,224	¥	31,310	¥	1,255,075	¥	31,998	<u>*</u>	33,132
	=	External sales	Inte	ersegment sales	=	Total sales	=	(millions of 200) Operating expenses	1 (Operating	=	Total assets		epreciation amortization	en	Capital penditures
Shipbuilding Rolling Stock, Construction Machinery	¥	78,734	¥	1,104	¥	79,838	¥	81,569	¥	(1,731)	¥	98,804	¥	2,079	¥	1,211
& Crushing Plant		129,591		2,602		131,566 138,945		131,303		263		143,034 145,443		3,200 3,627		3,137
Aerospace Gas Turbines & Machinery		136,343 152,307		26,711		179,018		130,832 174,733		8,113 4,285		170,794		4,478		3,015 4,528
Plant & Infrastructure Engineering		181,174		26,910		208,084		222,730		(14,646)		238,639		3,631		1,429
Consumer products & Machinery		275,903		3,374		279,277		272,799		6,478		260,143		11,305		14,110
Other		106,427		35,047		141,474		140,039		1,435		122,844		2,854		1,806
Total	_	1,060,479		97,723	_	1,158,202	_	1,154,005	_	4,197	_	1,179,701	_	31,174	_	29,236
Eliminations		.,,		(97,723)		(97,723)		(97,986)		263		67,771		2,129		3,451
Consolidated total	¥	1,060,479	¥		¥	1,060,479	¥	1,056,019	¥	4,460	¥	1.247,472	¥	33,303	¥	32,687

(millions of yen)

	(thousands of U.S. dollars)															
	2002															
		External	Inter	rsegment		Total		Operating	(Operating		Total	Des	preciation	Capital	
	_	sales sales		_	sales	expenses		income (loss)		assets		and amortization		expenditures		
Chinh William		004.040		0.004		700 700		000 044		44.000		005 570		44507		40.070
Shipbuilding	*	694,019	\$	9,681	\$	703,700	\$	662,011	\$	41,689	\$	665,576	\$	14,567	\$	10,972
Rolling Stock,																
Construction Machinery																
& Crushing Plant		913,921		28,188		942,109		938,627		3,482		1,060,653		21,749		51,970
Aerospace		1,208,795		15,167		1,223,962		1,119,917		104,045		1,132,713		25,703		19,294
Gas Turbines & Machinery		1,287,699		210,672		1,498,371		1,457,546		40,825		1,281,463		31,932		34,507
Plant & Infrastructure Engineering		1,655,573		110,829		1,766,402		1,771,182		(4,780)		1,783,775		20,000		6,116
Consumer products & Machinery		2,110,371		26,942		2,137,313		2,098,424		38,889		2,009,734		86,702		96,615
Other		718,995		299,902		1,018,897		1,006,229		12,668		901,658		21,561		19,460
Total		8,589,373		701,381		9,290,754		9,053,936		236,818		8,835,572		222,214		238,934
Eliminations	_			(701,381)		(701,381)		(699,535)	_	(1,846)	_	583,377		17,921		9,711
Consolidated total	\$	8,589,373	\$		\$	8,589,373	\$	8,354,401	\$	234,972	\$	9,418,949	\$	240,135	\$	248,645

Note: Reclassification of industry segments

The Company introduced an internal company system, effective April 1, 2001.

Accordingly, Industry segments of the company and its consolidated subsidiaries were classified based on its internal company system: Shipbuilding, Rolling Stock, Construction Machinery & Crushing Plant, Aerospace, Gas Turbines & Machinery, Plant & Infrastructure Engineering, Consumer products & Machinery, and Other.

Previously reported data have been restated.

(b) Information by geographic area

	2002												
		External	Int	ersegment		Total	(Operating	(Operating		Total	
	_	sales	_	sales	_	sales		xpenses	_	income	_	assets	
						(million	s of	yen)					
Japan	¥	868,759	¥	186,659	¥	1,055,418	¥	1,024,035	¥	31,383	¥	1,012,986	
North America		204,510		12,933		217,443		212,346		5,097		148,412	
Europe		47,101		3,849		50,950		54,290		(3,340)		38,570	
Asia		20,495		10,106		30,601		29,937		664		21,064	
Other Areas	_	3,669	_	133	_	3,802	_	3,735	_	67	_	1,966	
Total		1,144,534		213,680		1,358,214		1,324,343		33,871		1,222,998	
Eliminations or corporate	_	<u>.</u>	_	(213,680)	_	(213,680)	_	(211,119)	_	(2,561)	_	32,077	
Consolidated total	¥	1,144,534	¥		¥	1,144,534	¥	1,113,224	¥	31,310	¥	1,255,075	

	2001													
		External	Int	ersegment		Total	(Operating	(Operating		Total		
		sales		sales	sales			expenses		income		assets		
						(million	s of	yen)						
Japan	¥	824,213	¥	171,516	¥	995,729	¥	992,563	¥	3,166	¥	1,025,342		
North America		176,071		9,076		185,147		181,893		3,254		137,635		
Europe		38,573		3,232		41,805		42,722		(917)		36,017		
Asia		17,791		5,323		23,114		23,076		38		19,568		
Other Areas		3,831		165	_	3,996	_	3,907	_	89		1,809		
Total		1,060,479		189,312		1,249,791		1,244,161		5,630		1,220,371		
Eliminations or corporate				(189,312)	_	(189,312)	_	(188,142)		(1,170)	_	27,101		
Consolidated total	¥	1,060,479	¥		¥	1,060,479	¥	1,056,019	¥	4,460	¥	1,247,472		

	2002													
		External	In	tersegment		Total		Operating	(Operating		Total		
	_	sales	_	sales	_	sales		expenses		income		assets		
						(thousands o	f U.	S. dollars)						
Japan	\$	6,519,767	\$	1,400,818	\$	7,920,585	\$	7,685,066	\$	235,519	\$	7,602,146		
North America		1,534,784		97,058		1,631,842		1,593,591		38,251		1,113,786		
Europe		353,478		28,886		382,364		407,430		(25,066)		289,456		
Asia		153,809		75,842		229,651		224,668		4,983		158,079		
Other Areas	_	27,535	_	998	_	28,533	_	28,030	_	503	_	14,754		
Total		8,589,373		1,603,602		10,192,975		9,938,785		254,190		9,178,221		
Eliminations or corporate	_		_	(1,603,602)	_	(1,603,602)	_	(1,584,383)	_	(19,219)	_	240,728		
Consolidated total	\$	8,589,373	\$		\$	8,589,373	\$	8,354,402	\$	234,971	\$	9,418,949		

(c) Overseas sales

		2002	2		200	_	2002	
	0	verseas	% against	()verseas	% against		Overseas
		sales	net sales	sales		net sales	_	sales
							(T	housands of
	(milli	ions of yen)	(%)	(mil	lions of yen)	(%)		U.S. dollars)
North America	¥	272,066	23.8%	¥	233,976	22.1%	\$	2,041,771
Europe		62,139	5.4%		62,815	5.9%		466,334
Asia		95,832	8.4%		76,809	7.2%		719,189
Other Areas	_	65,988	5.7%		58,759	5.5%	_	495,220
Total	¥	496,025	43.3%	¥	432,359	40.7%	\$	3,722,514

Net sales, orders and order backlog by industry segment

For the years ended March 31, 2002 and 2001

	_		Million	s of y	ven				ousands of I.S. dollars
		2002			2001		% Change		2002
Net sales :	_	2002		_	2001		Change	_	2002
Shipbuilding	¥	92,478	(8%)	¥	78,734	(7%)	+17%	\$	694,019
Rolling Stock,		-							
Construction Machinery									
& Crushing Plant		121,780	(11%)		129,591	(12%)	-6%		913,921
Aerospace		161,072	(14%)		136,343	(13%)	+18%		1,208,795
Gas Turbines & Machinery		171,586	(15%)		152,307	(15%)	+13%		1,287,699
Plant & Infrastructure Engineering		220,605	(19%)		181,174	(17%)	+22%		1,655,573
Consumer products & Machinery		281,207	(25%)		275,903	(26%)	-10%		2,110,371
Other		95,806	(8%)		106,427	(10%)	-10%		718,995
Total	=	1,144,534	(100%)		1,060,479	(100%)	+8%		8,589,373
Orders:									
Shipbuilding		106,106	(10%)		117,518	(9%)	-10%		796,293
Rolling Stock,		-	, ,						
Construction Machinery									
& Crushing Plant		82,585	(8%)		192,884	(15%)	-57%		619,775
Aerospace		151,641	(15%)		161,939	(13%)	-6%		1,138,019
Gas Turbines & Machinery		158,662	(15%)		167,812	(13%)	-5%		1,190,709
Plant & Infrastructure Engineering		160,143	(16%)		254,330	(20%)	-37%		1,201,824
Consumer products & Machinery		281,207	(27%)		275,903	(22%)	+2%		2,110,371
Other		94,428	(9%)		103,300	(8%)	-9%		708,653
Total	¥	1,034,772	(100%)	¥	1,273,686	(100%)	-19%	\$	7,765,644
								Th	ousands of
	_		Million	sofy	yen				I.S. dollars
		As of	f		As of	f	%		As of
	_	Mar. 31, 2	2002	_	Mar. 31,	2001	Change	M	ar. 31, 2002
Order backlog :									
Shipbuilding	¥	194,275	(16%)	¥	176,987	(13%)	+10%	\$	1,457,974
Rolling Stock,									
Construction Machinery									
& Crushing Plant		272,642	(22%)		296,242	(23%)	-8%		2,046,094
Aerospace		195,447	(16%)		203,688	(15%)	-4%		1,466,769
Gas Turbines & Machinery		204,819	(16%)		213,228	(16%)	-4%		1,537,103
Plant & Infrastructure Engineering		347,496	(28%)		403,612	(31%)	-14%		2,607,850
Consumer products & Machinery			(-%)			(-%)	-%		
Other	_	25,760	(2%)	_	27,137	(2%)	-5%	_	193,321
Total	¥	1,240,439	(100%)	¥	1,320,894	(100%)	-6%	\$	9,309,111