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News Release

Kawasaki Heavy Industries, Ltd.

June 26, 2026

Dear Shareholders:

RESULT OF EXERCISING VOTING RIGHTS OF THE 203rd ORDINARY GENERAL MEETING OF SHAREHOLDERS

We inform you of the Results of exercising voting rights of the 203rd Ordinary General Meeting of Shareholders of Kawasaki Heavy Industries, Ltd. held in Kobe on June 25, 2026 as follows:

1. Date of the Ordinary General Meeting of Shareholders

June 25, 2026

2. Detail of Resolution Matters

No. 1: Appropriation of Surplus

This proposal was approved as originally proposed. The year-end dividend for the 203rd term per share was determined to be ¥96.

No. 2: Election of Eight Directors (except Directors Serving as Audit and Supervisory Committee Members)

This proposal was approved as originally proposed. Directors (except Directors Serving as Audit and Supervisory Committee Members) Yoshinori Kanehana, Yasuhiko Hashimoto, Katsuya Yamamoto, Hiroshi Nakatani, Hideo Tsujimura, Katsuhiko Yoshida, and Melanie Brock were re-elected and have taken office. In addition, Director (except Directors Serving as Audit and Supervisory Committee Members) Setsuko Ino was newly elected and has taken office.

No. 3: Election of Four Directors serving as Audit and Supervisory Committee Members

This proposal was approved as originally proposed. Directors Serving as Audit and Supervisory Committee Members Atsuko Kakihara, Susumu Tsukui, and Tomoko Amaya were re-elected and have taken office. In addition, Director Serving as an Audit and Supervisory Committee Member Ichiro Imai was newly elected and has taken office.

No. 4: Election of One Substitute Director Serving as Audit and Supervisory Committee Member

This proposal was approved as originally proposed. Substitute Director Serving as Audit and Supervisory Committee Member Yuka Hada was elected.

No. 5: Revision of Remuneration Amount for Directors (except Directors Serving as Audit and Supervisory Committee Members)

This proposal was approved as originally proposed. The remuneration amount for Directors (except Directors Serving as Audit and Supervisory Committee Members) was determined to be ¥1 billion or less per year.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

No. 6: Revision of Remuneration Amount for Directors Serving as Audit and Supervisory Committee Members

This proposal was approved as originally proposed. The remuneration amount for Directors Serving as Audit and Supervisory Committee Members was determined to be ¥200 million or less per year.

3. Number of voting rights declaring for, against, or abstention concerning the resolution matters, requirements for passing the resolution matters, and results of voting on the resolution matters

Resolution Matters	For	Against	Abstention	Approval Requirements	Resolution Results and Approval Rate (%) (Note 3)
Proposal No. 1	1,233,933	8,392	1	(Note 1)	99.03%
Proposal No. 2				(Note 2)	
Yoshinori Kanehana	1,225,464	16,844	5		98.35%
Yasuhiko Hashimoto	1,217,823	24,486	5		97.74%
Katsuya Yamamoto	1,223,206	19,103	5		98.17%
Hiroshi Nakatani	1,226,675	15,635	5		98.45%
Hideo Tsujimura	1,237,538	4,775	5		99.32%
Katsuhiko Yoshida	1,237,521	4,792	5		99.32%
Melanie Brock	1,236,832	5,481	5		99.27%
Setsuko Ino	1,238,721	3,592	5		99.42%
Proposal No. 3				(Note 2)	
Atsuko Kakihara	1,202,736	39,545	5		96.53%
Ichiro Imai	1,203,340	38,941	5		96.58%
Susumu Tsukui	1,237,769	4,519	5		99.34%
Tomoko Amaya	1,237,156	5,132	5		99.29%
Proposal No. 4					
Yuka Hada	1,238,920	3,379	2		99.43%
Proposal No. 5	1,236,004	5,869	439	(Note 1)	99.20%
Proposal No. 6	1,235,822	6,053	439	(Note 1)	99.18%

(Notes) 1. Approval of a majority of the voting rights of the attending shareholders who may exercise voting rights

2. Attendance of shareholders who hold not less than one-third of the voting rights of the shareholders who may exercise voting rights and approval of a majority of the voting rights of such attending shareholders

3. The percentage of approval is calculated as "the number of the voting rights that could be confirmed to be for each item of the agenda" divided by "the sum of the number of the voting rights exercised in advance and that of the shareholders who attended the meeting

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4. Reason why some of the voting rights of the shareholders who attended the General Meeting of Shareholders were not included in the number of voting rights

As a result of adding the number of voting rights exercised in advance to that of some attending shareholders on the day whose votes could be confirmed to be for or against each agenda item, the requirements for passing each agenda item were satisfied, and the resolutions were passed lawfully in accordance with the Companies Act. Therefore, the number of voting rights of some attending shareholders on the day whose votes could not be confirmed to be for, against, or abstention, is not included.

END

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