

Kawasaki Heavy Industries, Ltd.

June 27, 2025

Dear Shareholders:

RESULT OF EXERCISING VOTING RIGHTS OF —
THE 202nd ORDINARY GENERAL MEETING OF SHAREHOLDERS

We inform you of the Results of exercising voting rights of the 202nd Ordinary General Meeting of Shareholders of Kawasaki Heavy Industries, Ltd. held in Kobe on June 26, 2025 as follows:

1. Date of the Ordinary General Meeting of Shareholders

June 26, 2025

2. Detail of Resolution Matters

No. 1: Appropriation of Surplus

This proposal was approved as originally proposed. The year-end dividend for the 202nd term per share was determined to be ¥80.

No. 2: Election of Eight Directors (except Directors Serving as Audit and Supervisory Committee Members)

This proposal was approved as originally proposed. Directors (except Directors Serving as Audit and Supervisory Committee Members) Yoshinori Kanehana, Yasuhiko Hashimoto, Katsuya Yamamoto, Hiroshi Nakatani, Jenifer Rogers, Hideo Tsujimura, Katsuhiko Yoshida and Melanie Brock were re-elected and have taken office.

No. 3: Election of One Director serving as Audit and Supervisory Committee Member

This proposal was approved as originally proposed. Director Serving as an Audit and Supervisory Committee Member Toshiaki Itagaki was newly elected and has taken office.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

3. Number of voting rights declaring for, against, or abstention concerning the resolution matters, requirements for passing the resolution matters, and results of voting on the resolution matters

Resolution Matters	For	Against	Abstention	Approval Requirements	Resolution Results and Approval Rate (%) (Note 3)
Proposal No. 1	1,191,494	1,312	233	(Note 1)	99.53%
Proposal No. 2					
Yoshinori Kanehana	918,912	273,917	238	(Note 2)	76.76%
Yasuhiko Hashimoto	943,342	249,161	564		78.80%
Katsuya Yamamoto	1,121,267	71,565	238		93.66%
Hiroshi Nakatani	1,124,112	68,720	238		93.90%
Jenifer Rogers	1,157,965	34,542	564		96.72%
Hideo Tsujimura	1,158,454	34,379	238		96.77%
Katsuhiko Yoshida	1,158,074	34,759	238		96.73%
Melanie Brock	1,153,955	38,551	564		96.39%
Proposal No. 3					
Toshiaki Itagaki	1,190,561	2,246	233	(Note 2)	99.45%

(Notes) 1. Approval of a majority of the voting rights of the attending shareholders who may exercise voting rights

2. Attendance of shareholders who hold not less than one-third of the voting rights of the shareholders who may exercise voting rights and approval of a majority of the voting rights of such attending shareholders

3. The percentage of approval is calculated as "the number of the voting rights that could be confirmed to be for each item of the agenda" divided by "the sum of the number of the voting rights exercised in advance and that of the shareholders who attended the meeting"

4. Reason for not including in the number of the voting rights some of the voting rights of the shareholders who attended in the shareholders' meeting

As a result of adding up the number of the voting rights exercised in advance and that of some attending shareholders on the day whose voting rights could be confirmed to be for or against each item of the agenda, the requirements for passing each item of the agenda were satisfied, and the resolution was passed lawfully in accordance with the Companies Act. Therefore, the number of the voting rights of some attending shareholders on the day whose voting rights could not be confirmed to be for, against or abstention, is not included.

END

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