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(Securities Code: 7012)

June 26, 2025

Dear Shareholders:

Yasuhiko Hashimoto
Representative Director, President
and Chief Executive Officer
Kawasaki Heavy Industries, Ltd.
(Location of Head Office)
1-1 Higashikawasaki-cho 3-chome,
Chuo-ku, Kobe
(Registered Office)
1-3 Higashikawasaki-cho 1-chome,
Chuo-ku, Kobe

RESOLUTIONS OF THE 202nd ORDINARY GENERAL MEETING OF SHAREHOLDERS

We hereby inform you the reports and the resolutions approved at the 202nd Ordinary General Meeting of Shareholders of Kawasaki Heavy Industries, Ltd. (the "Company") held in Kobe on June 26, 2025 as follows:

Reported:

1. The Business Report, Consolidated Financial Statements for the Company's 202nd Fiscal Year (from April 1, 2024 to March 31, 2025) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
2. Non-consolidated Financial Statements for the Company's 202nd Fiscal Year (from April 1, 2024 to March 31, 2025)

The details of the above documents were reported.

Resolutions:

No. 1: Appropriation of Surplus

This proposal was approved as originally proposed. The year-end dividend for the 202nd term per share was determined to be ¥80.

No. 2: Election of Eight Directors (except Directors Serving as Audit and Supervisory Committee Members)

This proposal was approved as originally proposed. Directors (except Directors Serving as Audit and Supervisory Committee Members) Yoshinori Kanehana, Yasuhiko Hashimoto, Katsuya Yamamoto, Hiroshi Nakatani, Jenifer Rogers, Hideo Tsujimura, Katsuhiko Yoshida and Melanie Brock were re-elected and have taken office.

No. 3: Election of One Director serving as Audit and Supervisory Committee Member

This proposal was approved as originally proposed. Director Serving as an Audit and Supervisory Committee Member Toshiaki Itagaki was newly elected and has taken office.