KAWASAKI HEAVY INDUSTRIES, LTD.



## **Consolidated Financial Highlights**

Kawasaki Heavy Industries, Ltd. and Consolidated Subsidiaries For the six months ended September 30, 2003 and 2002

	Million	Thousands of U.S. dollars	
	2003	2002	2003
For the period:			
Net sales	¥ 523,270	¥ 539,691	\$ 4,703,551
Operating income (loss)	1,616	(2,234)	14,526
Net loss	3,396	3,488	30,526
Research and development expenses	6,100	6,400	54,831
Depreciation and amortization	15,796	15,348	141,987
Net cash provided by operating activities	11,000	21,068	98,876
<b>Per share</b> (in yen and U.S. dollars):			
Net loss	2.40	2.50	0.02
Cash dividends	_	—	_
At period-end:			
Total assets	1,160,291	1,172,682	10,429,581
Total shareholders' equity	180,880	159,451	1,625,887
Orders received and outstanding:			
Orders received during the period.	521,255	523,025	4,685,438
Order backlog at the period-end	1,154,122	1,190,754	10,374,130
Number of employees	29,651	29,009	

Notes: 1. This Semiannual Report has been prepared in conformity with generally accepted accounting principles and practices in Japan.

2. All dollar figures herein refer to U.S. currency. Yen amounts have been translated, for convenience only, at ¥111.25 to \$1.00, the approximate rate of exchange at September 30, 2003.



### **To Our Shareholders**

### Transforming Our Earnings Structure and Targeting Sustainable Growth

Although signs of recovery emerged in the Japanese economy during the six-month interim period ended September 30, 2003, overall economic conditions remained weak, along with the continuation of cuts in government public works investment and lackluster personal consumption.

In this operating environment, the Kawasaki Heavy Industries (KHI) Group conducted proactive marketing activities and reported total orders received on a consolidated basis of ¥521.3 billion, a decline of ¥1.8 billion, or 0.3%, compared to the interim period of the previous fiscal year. Orders for the Rolling Stock, Construction Machinery & Crushing Plant and Aerospace segments rose, while those for the Shipbuilding and Plant & Infrastructure Engineering segments declined.

Net sales for the interim period decreased ¥16.4 billion, or 3.0%, relative to the interim period of the previous fiscal year, to ¥523.3 billion, despite increases in the Aerospace and certain other segments, as sales of the Plant & Infrastructure Engineering, Rolling Stock, Construction Machinery & Crushing Plant, and other segments declined.

From an earnings perspective, we reported operating income of ¥1.6 billion, compared with an operating loss of ¥2.2 billion for the interim period of the previous year, mainly because of an improvement in margins in our Shipbuilding segment. As a result of the absence of a deferral of tax expenses under tax-effect accounting guidelines, the net loss for the interim period was ¥3.4 billion, an improvement of ¥0.1 billion, or 2.6%, from the same period of the previous year.

Although our basic policy regarding allocation of earnings is to pay stable dividends to our shareholders, in view of the loss for the interim period and in consideration of the need to expand retained earnings to enhance our capabilities for future growth, we regret that we have decided to suspend the payment of cash dividends for the interim period under review.

The corporate philosophy of the KHI Group is to draw on its broad base of advanced technologies to create new value in product offerings that work modern-day wonders on land, at sea, and in the air and contribute to economic and social development around the world. To attain the goals of its corporate philosophy, the fundamental management policy of the KHI Group is to work to increase customer satisfaction by providing superior products and services—differentiated by technology and the strength of the Kawasaki brand—that increase its enterprise value and respond to the expectations of its shareholders, customers, and employees and the communities it serves.

Based on this fundamental guiding principle, we are working to build a strong earnings base by evolving toward a business portfolio that can adapt successfully to changes in the business environment and achieve sustainable growth. Our target is to reach a before-tax return on invested capital (ROIC) of 9% or higher by the end of the fiscal year ending March 31, 2007.

To attain our objectives, we are sharpening the focus of our business portfolio through the exercise of selectivity and concentration in allocating our corporate resources. We are directing our resources especially toward core and developing businesses, namely Aerospace, Consumer Products & Machinery, Rolling Stock, and Gas Turbines & Machinery, and working to strengthen the contribution of these activities to KHI's earnings.

Also, under our policy of "Quality followed by Quantity," we are making every effort to offer products and services that are differentiated by technology and brand equity and further sharpening our business model aimed at strengthening profitability and creating a stable, high-margin earnings foundation.

For the foreseeable future, we must assume that the operating environment in Japan and overseas will remain challenging. To enhance KHI's enterprise value through the attainment of sustainable growth, we plan to move forward with realignments in our portfolio of businesses and steadily implement a range of initiatives to improve profitability. As an integral part of these activities, we strengthened our base of operations in the aerospace field by welcoming NIPPI Corporation as a wholly owned subsidiary and took additional steps to reform our earnings structure in the steel structures business through the closure of the Noda Works and the consolidation of its operations into the Harima Works.

Along with these measures, we are taking urgent countermeasures to cope with the adverse affects caused by the recent appreciation of the yen against the dollar. Furthermore, we are taking steps to increase the proportion of dollar-denominated costs and introduce greater flexibility in our labor costs in order to deal more flexibly and effectively with medium- to long-term changes in the operating environment, including exchange rate fluctuations.

As these comments suggest, KHI is moving forward steadily with the implementation of its K21 Medium-Term Business Plan, which is intended to improve KHI's capabilities for adapting to change in the business environment. We would like to take this opportunity to thank our shareholders for their support and look forward to their continuing advice and understanding.

December 2003

m. Jazahi

Masamoto Tazaki President and CEO

### **Review of Operations**

# Shipbuilding

For the interim period under review, this segment received orders amounting to ¥46.7 billion. Although orders for 10 new vessels—one LNG carrier, eight bulk carriers, and one VLCC (Very Large Crudeoil Carrier) were secured during the period, total orders declined ¥28.5 billion, or 37.9%, from the same period of the previous fiscal year, when the segment received orders for three LNG carriers and other vessels. Net sales rose \$1.9 billion, or 3.7%, to \$51.7 billion, due mainly to increased sales of newbuildings.

Operating income totaled ¥3.9 billion, a substantial improvement from the same period of the previous fiscal year when the segment posted an operating loss of ¥1.5 billion, owing to the sale of higher-margin vessels.

A total of six vessels were delivered in the interim period: two LNG carriers, two LPG carriers, and two bulk carriers.

# **Rolling Stock, Construction Machinery & Crushing Plant**

This segment reported a \$27.0 billion, or 35.6%, increase in total orders received for the interim period, to \$102.7billion, including orders for subway cars to be delivered to the New York City Transit Authority (NYCT) and Taiwan.

Net sales declined \$21.5 billion, or 27.1%, to \$57.9 billion, due mainly to the reduction of large-scale overseas

sales compared to the interim period of the previous fiscal year, which benefited from sales of subway cars to the NYCT and electric trains for Hong Kong.

Operating income rose to \$1.5 billion, an increase of \$0.5 billion, or 49.4%, in tandem with the improvement in the profitability of domestic orders.

## Aerospace

Orders received by this segment—including orders from The Boeing Company mainly for component parts for its 777 and 767 passenger aircraft and from the Japan Defense Agency (JDA) for spare parts for aircraft—rose ¥5.9 billion, or 23.4%, from the same period of the previous fiscal year, to ¥31.3 billion.

Net sales rose a substantial ¥24.2 billion, or 52.9%, to ¥69.8 billion, owing to sales related to developing the

next-generation aircraft for the JDA: the P-X, Next Maritime Aircraft, and the C-X, Next Transport Aircraft, as well as the inclusion of NIPPI within the scope of consolidation beginning with the interim period under review.

Operating income increased ¥0.7 billion, or 54.6%, to ¥2.1 billion.

# **Gas Turbines & Machinery**

Orders received rose ¥3.3 billion, or 6.5%, from the same period of the previous fiscal year, to ¥53.4 billion, reflecting increases in orders for component parts for the V2500, Trent, and other jet engines for commercial aircraft.

Net sales decreased ¥1.9 billion, or 2.8%, to ¥65.8 billion, mainly because of lower turnover of turbines/ boilers for vessels and industrial gas turbine power generators.

Operating income was down ¥1.3 billion, or 64.4%, to ¥0.7 billion.

# **Plant & Infrastructure Engineering**

This segment reported a decline of \$24.6 billion, or 30.1%, in orders received, to \$57.3 billion, despite an order for a ferro-nickel production plant from Indonesia and certain other facilities, due to a smaller number of major orders for the interim period.

Despite sales of municipal refuse incineration plants to local governments and a combined cycle power plant to Brazil, net sales were down ¥29.6 billion, or 36.9%, from the same period of the previous fiscal year, to ¥50.5 billion. This result was because of the relatively high level of sales reported in the interim period of the previous year for a fertilizer plant in China and large municipal refuse incineration plants.

This segment reported an operating loss of \$5.0 billion, an increase of \$0.4 billion, or 8.7%, from the same period of the previous year as a result of the decline in sales.

## **Consumer Products & Machinery**

Net sales of this segment exceeded those of the interim period of the previous year by 3.3 billion, or 2.1%, rising to 165.7 billion as a result of higher sales of motorcycles in U.S. and European markets. As a consequence of higher sales promotion expenses and other factors, the segment reported an operating loss of ¥2.6 billion, an increase of ¥2.5 billion.



# Other

Orders received in this segment rose \$11.9 billion, or 22.7%, from the same period of the previous fiscal year, to \$64.2 billion. Net sales were also up \$7.3 billion, or 13.3%, to \$61.9 billion, principally due to higher

overseas sales of industrial hydraulic equipment to China. Operating income amounted to \$1.2 billion, representing an improvement of \$1.7 billion.

Note: The industrial hydraulic equipment business, which was formerly included in the Gas Turbines & Machinery segment, has been included in the Other segment beginning with the interim period under review. Data for the interim period of the previous fiscal year have been reclassified to reflect this change.

# **Review by Geographic Segment**

Sales in Japan for the interim period under review amounted to ¥366.4 billion, a slight increase of ¥2.6 billion, or 0.7%, from the same period of the previous fiscal year. Operating loss dropped ¥5.6 billion, or 91.8%, to ¥0.5 billion, supported by a recovery in the shipbuilding business.

In North America, sales were down ¥24.2 billion, or 19.2%, to ¥101.9 billion, because of reduced deliveries to customers from the rolling stock subsidiary. This geographic segment reported an operating loss of ¥0.9 billion, compared with an operating income of ¥0.4 billion for the same period of the previous fiscal year. Sales in Europe increased ¥6.8 billion, or 18.1%, to ¥44.1 billion, because of higher revenues of the motorcycle sales subsidiary in the region. Operating income declined ¥0.4 billion, or 33.0%, to ¥0.7 billion.

In Asia, sales declined ¥1.8 billion, or 17.7%, from the interim period of the previous fiscal year, to ¥8.4 billion, and this geographic segment reported an operating loss of ¥0.3 billion compared to operating income of ¥0.2 billion in the interim period of the previous fiscal year.

In other areas, sales increased ¥0.3 billion, or 13.7%, to ¥2.5 billion, and operating performance achieved breakeven—approximately the same level as for the interim period of the previous fiscal year.

## **Cash Flows**

During the interim period under review, net cash provided by operating activities amounted to ¥11.0 billion, compared with ¥21.1 billion for the same period of the previous year. Net cash used in investing activities was ¥14.3 billion, versus ¥18.9 billion for the same period of the previous year. Acquisition of property, plant and equipment accounted for the largest portion of these cash outlays. Net cash used in financing activities amounted to ¥4.6 billion, compared with ¥38.3 billion in the same period of the previous year, as the Company reduced the amount of debt outstanding. Free cash flow, which is the sum of net cash provided by operating activities and net cash used in investing activities, was negative ¥3.3 billion. As a result of these factors, cash and cash equivalents at the end of the interim period were ¥7.2 billion lower than at the end of March 2003, amounting to ¥52.6 billion.

## **Condensed Consolidated Balance Sheets**

Kawasaki Heavy Industries, Ltd. and Consolidated Subsidiaries As of September 30 and March 31, 2003 and September 30, 2002

		Millions of yen		Thousands of U.S. dollars
	September 30, 2003	March 31, 2003	September 30, 2002	September 30, 200
	(unaudited)		(unaudited)	(unaudited)
Assets:				
Current assets:				
Cash on hand and in banks	¥ 54,111	¥ 61,185	¥ 55,463	\$ <b>486</b> ,391
Receivables, less allowance	313,103	393,067	321,214	2,814,409
Inventories	392,741	342,387	415,451	3,530,257
Other current assets	46,907	31,323	50,510	421,636
Total current assets	806,862	827,962	842,638	7,252,693
Investments and long-term loans, less allowance	72,783	65,744	74,068	654,228
Net property, plant and equipment	261,884	234,352	240,552	2,354,013
Intangible and other assets	18,762	21,103	15,424	168,647
Total assets	¥1,160,291	¥1,149,161	¥1,172,682	\$10,429,581
of long-term debt Payables Advances from customers Other current liabilities	¥ 229,708 241,502 140,441 79,680	¥ 201,248 294,769 100,829 93,345	¥ 221,919 272,351 155,872 66,667	\$ 2,064,791 2,170,804 1,262,391 716,225
Total current liabilities	691,331	690,191	716,809	6,214,211
Long-term liabilities:				
Long-term debt, less current portion	205,178	226,936	226,922	1,844,297
Others	79,155	51,858	64,177	711,505
Total long-term liabilities	284,333	278,794	291,099	2,555,802
Minority interests	3,747	5,591	5,323	33,681
Shareholders' equity:				
Common stock	81,427	81,427	81,427	731,928
Capital surplus	31,388	24,683	24,683	282,139
Retained earnings	70,742	77,069	60,559	635,883
Net unrealized gains on securities	9,326	3,671	4,836	83,829
Foreign currency translation adjustments	(11,918)	(12,225)	(12,029)	(107,128)
Treasury stock	(85)	(40)	(25)	(764)
Total shareholders' equity	180,880	174,585	159,451	1,625,887
Total liabilities and shareholders' equity	¥1,160,291	¥1,149,161	¥1,172,682	\$10,429,581

### **Condensed Consolidated Statements of Operations** and Retained Earnings

Kawasaki Heavy Industries, Ltd. and Consolidated Subsidiaries For the six months ended September 30, 2003 and 2002 (unaudited)

	Millio	ons of ven		housands of U.S. dollars
	2003	2002		2003
Net sales	¥523,270	¥539,691	\$4	4,703,551
Cost of sales	452,815	474,106	4	4,070,247
Gross profit	70,455	65,585		633,304
Selling, general and administrative expenses	. 68,839	67,819		618,778
Operating income (loss)	. 1,616	(2,234)		14,526
Other income (expenses):				
Interest and dividend income	. 1,106	2,221		9,942
Equity in income of unconsolidated subsidiaries and affiliates	. 326	61		2,930
Interest expense	. (3,941)	(5,157)		(35,425)
Other, net	. (55	(3,400)		(494)
Loss before income taxes and minority interests	. 948	8,509		8,521
Income taxes	. (2,511)	5,109		(22,571)
Minority interests in net loss (income) of consolidated subsidiaries	. 63	(88)		566
Net loss	¥ 3,396	¥ 3,488	\$	30,526
Retained earnings:				
Balance at the beginning of the period	¥ 77,069	¥ 64,110	\$	692,755
Net loss for the period	. 3,396	3,488		30,526
Cash dividends	. (2,781)	) (—)		(24,998)
Bonuses to directors and statutory auditors	. (71)	(63)		(638)
Other	. (79	) (—)		(710)
Balance at the end of the period	¥ 70,742	¥ 60,559	\$	635,883

## **Consolidated Statements of Cash Flows**

Kawasaki Heavy Industries, Ltd. and Consolidated Subsidiaries For the six months ended September 30, 2003 and 2002 (unaudited)

	Millions	of yen	Thousands of U.S. dollars	
	2003	2002	2003	
ash flows from operating activities:				
Loss before income taxes and minority interests	¥ (948)	¥ (8,509)	<b>\$ (8,521</b> )	
Depreciation and amortization	15,796	15,348	141,987	
Provision for retirement and severance benefits		4,484	20,279	
Accrued bonuses	(2,801)	709	(25,178)	
Provision for (reversal of) allowance for doubtful accounts		(1,403)	2,490	
Loss on sales of investments in subsidiaries	(118)	_	(1,061)	
Gain (loss) on sale of securities	(413)	38	(3,712)	
Gain (loss) on sale of fixed assets	(311)	648	(2,796)	
Gain on contribution of securities to employees' retirement benefit trust	—	(1,312)	_	
Provision for restructuring charges	(1,047)	_	(9,411)	
Interest and dividend income	(1,106)	(2,221)	(9,942)	
Interest expense		5,157	35,425	
Changes in assets and liabilities:				
Decrease (increase) in:				
Trade receivables		74,404	724,620	
Inventories	(40,904)	(49,120)	(367,676)	
Other current assets	(8,240)	(5,661)	(74,067)	
Increase (decrease) in:				
Trade payables	(51,844)	(48,634)	(466,013)	
Advances received		44,454	359,227	
Other current liabilities	(12,631)	(3,289)	(113,537)	
Other, net	(810)	1,071	(7,283)	
Subtotal	21,675	26,164	194,831	
Cash received for interest and dividends	1,726	2,266	15,514	
Cash paid for interest	(3,986)	(4,761)	(35,829)	
Cash paid for income taxes	(8,415)	(2,601)	(75,640)	
Net cash provided by operating activities	11,000	21,068	98,876	

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	Millions	of yen	Thousands of U.S. dollars
Continued from previous page	2003	2002	2003
Cash flows from investing activities:			
Increase in time deposits due more than three months	¥ (132)	¥ (174)	\$ (1,18
Acquisition of property, plant and equipment	(14,669)	(17,276)	(131,85
Proceeds from property, plant and equipment		489	14,23
Acquisition of intangible assets		(741)	(22,27
Proceeds from intangible assets		22	10
Acquisition of investments in securities		(876)	(3,64
Proceeds from investments in securities		139	7,36
Increase (decrease) in short-term loans		(871)	2,11
Payment received on long-term loans receivable		(459)	(30
Proceeds from collection of long-term loans receivable		408	1,10
Proceeds from purchase of newly consolidated subsidiaries' stock		162	_
Decrease in other investments		245	5,67
Net cash used for investing activities	(14,315)	(18,932)	(128,67
ash flows from financing activities:			
Increase (decrease) in short-term borrowings		(27,537)	122,98
Proceeds from long-term debt		14,434	140,89
Repayment of long-term debt		(25,105)	(278,71
Acquisition of treasury stock		(15)	(55
Cash dividends paid		(1)	(24,69
Cash dividends paid to minority interests		(100)	(1,15
Net cash used for financing activities		(38,324)	(41,23
Effect of exchange rate changes		481	3,29
let decrease in cash and cash equivalents		(35,707)	(67,73
Cash and cash equivalents at beginning of the period		89,777	537,86
ncrease due to inclusion in consolidation		_	11,95
Decrease due to exclusion from consolidation		_	(8,98
ash and cash equivalents at end of the period	¥52,632	¥54,070	\$473,09

## **Segment Information**

Kawasaki Heavy Industries, Ltd. and Consolidated Subsidiaries For the six months ended September 30, 2003 and 2002 (unaudited) Note: The industrial hydraulic equipment business, which was formerly included in the Gas Turbines & Machinery segment, has been included in the Other segment beginning with the interim period under review. Data for the interim period of the previous fiscal year have been reclassified to reflect this change.

#### (a) Information by industry segment

(a) Information by including segment	Millions of yen						
	2003						
	External sales	Intersegment sales	Total sales	Operating expenses	Operating income (loss)		
Shipbuilding	¥ 51,683	¥ 780	¥ 52,463	¥ 48,606	¥3,857		
Rolling Stock, Construction Machinery							
& Crushing Plant	57,885	1,585	59,470	<b>57,995</b>	1,475		
Aerospace	69,815	983	70,798	68,727	2,071		
Gas Turbines & Machinery	65,799	5,269	71,068	70,333	735		
Plant & Infrastructure Engineering	50,530	5,566	56,096	61,096	(5,000)		
Consumer Products & Machinery	165,651	1,661	167,312	169,950	(2,638)		
Other	61,907	19,605	81,512	80,267	1,245		
Total	523,270	35,449	558,719	556,974	1,745		
Eliminations	_	(35,449)	(35,449)	(35,320)	(129)		
Consolidated total	¥523,270	¥ —	¥523,270	¥521,654	¥1,616		

	Millions of yen							
	2002							
	External Intersegment sales sales		Total sales	Operating expenses	Operating income (loss)			
Shipbuilding	¥ 49,823	¥ 711	¥ 50,534	¥ 52,066	¥(1,532)			
Rolling Stock, Construction Machinery								
& Crushing Plant	79,423	1,197	80,620	79,633	987			
Aerospace	45,657	829	46,486	45,146	1,340			
Gas Turbines & Machinery	67,694	5,441	73,135	71,070	2,065			
Plant & Infrastructure Engineering	80,128	10,713	90,841	95,439	(4,598)			
Consumer Products & Machinery	162,316	2,291	164,607	164,768	(161)			
Other	54,650	18,269	72,919	73,355	(436)			
Total	539,691	39,451	579,142	581,477	(2,335)			
Eliminations		(39,451)	(39,451)	(39,522)	101			
Consolidated total	¥539,691	¥ —	¥539,691	¥541,925	¥(2,234)			

	Thousands of U.S. dollars								
	2003								
		External sales	Intersegment sales		Total sales		Operating expenses		Operating income (loss)
Shipbuilding	\$	464,566	\$	7,011	\$	471,577	\$	436,908	\$34,669
Rolling Stock, Construction Machinery									
& Crushing Plant		520,315		14,247		534,562		521,303	13,259
Aerospace		627,551		8,836		636,387		617,771	18,616
Gas Turbines & Machinery		591,452		47,362		638,814		632,207	6,607
Plant & Infrastructure Engineering		454,202		50,031		504,233		549,178	(44,945)
Consumer Products & Machinery	1	1,488,998		14,930	1,	503,928	1,	527,640	(23,712)
Other		556,467	1	76,225		732,692		721,501	11,191
Total	4	4,703,551	3	18,642	5,	022,193	5,	006,508	15,685
Eliminations		_	(3	18,642)	(	318,642)	(	317,483)	(1,159)
Consolidated total	<b>\$</b> 4	4,703,551	\$	_	<b>\$4</b> ,	703,551	\$4,	689,025	\$14,526

### (b) Information by geographic area

(b) mormation by geographic area	Millions of yen					
			2003			
	External sales	Intersegment sales	Total sales	Operating expenses	Operating income (loss)	
Japan	¥366,350	¥68,812	¥435,162	¥435,661	¥ (499)	
North America	101,934	8,057	109,991	110,870	(879)	
Europe	44,119	2,263	46,382	45,652	730	
Asia	8,385	4,819	13,204	13,514	(310)	
Other areas	2,482	41	2,523	2,472	51	
Total	523,270	83,992	607,262	608,169	(907)	
Eliminations	_	(83,992)	(83,992)	(86,515)	2,523	
Consolidated total	¥523,270	¥	¥523,270	¥521,654	¥1,616	

	Millions of yen						
	2002						
	External sales	Intersegment sales	Total sales	Operating expenses	Operating income (loss)		
Japan	¥363,783	¥78,793	¥442,576	¥448,631	¥(6,055)		
North America	126,182	7,984	134,166	133,803	363		
Europe	37,360	1,891	39,251	38,162	1,089		
Asia	10,184	3,540	13,724	13,488	236		
Other areas	2,182	62	2,244	2,161	83		
Total	539,691	92,270	631,961	636,245	(4,284)		
Eliminations	_	(92,270)	(92,270)	(94,320)	2,050		
Consolidated total	¥539,691	¥ —	¥539,691	¥541,925	¥(2,234)		

	Thousands of U.S. dollars							
			2003					
	External sales	Intersegment sales	Total sales	Operating expenses	Operating income (loss)			
Japan	\$3,293,034	\$618,535	\$3,911,569	\$3,916,054	\$ (4,485)			
North America	916,261	72,422	988,683	<b>996,584</b>	(7,901)			
Europe	396,575	20,342	416,917	410,355	6,562			
Asia	75,371	43,317	118,688	121,474	(2,786)			
Other areas	22,310	369	22,679	22,221	458			
Total	4,703,551	754,985	5,458,536	5,466,688	(8,152)			
Eliminations	_	(754,985)	(754,985)	(777,663)	22,678			
Consolidated total	\$4,703,551	\$	\$4,703,551	\$4,689,025	\$14,526			

#### (c) Overseas sales

	Millions of yen	%	Millions of yen	%	Thousands of U.S. dollars
	2003		2002		2003
	Overseas sales	% against net sales	Overseas sales	% against net sales	Overseas sales
North America	¥123,223	23.5%	¥152,803	28.3%	\$1,107,622
Europe	70,313	13.4	51,751	9.6	632,027
Asia	29,624	5.7	40,564	7.5	266,283
Other areas	34,291	6.6	36,310	6.7	308,234
Total	¥257,451	<b>49.2</b> %	¥281,428	52.1%	\$2,314,166

For the six months ended September 30, 2003 and 2002 (unaudited)

	Millions of yen		Thousands of U.S. dollars	
	2003	2002	2003	
Net sales:				
Shipbuilding	¥ 51,683	¥ 49,823	\$ 464,566	
Rolling Stock, Construction Machinery & Crushing Plant		79,423	520,315	
Aerospace		45,657	627,551	
Gas Turbines & Machinery	65,799	67,694	591,452	
Plant & Infrastructure Engineering	50,530	80,128	454,202	
Consumer Products & Machinery		162,316	1,488,998	
Other	61,907	54,650	556,467	
Total	¥523,270	¥539,691	\$4,703,551	
Orders received:				
Shipbuilding	¥ 46,676	¥ 75,166	\$ 419,560	
Rolling Stock, Construction Machinery & Crushing Plant		75,764	923,578	
Aerospace		25,348	281,142	
Gas Turbines & Machinery	53,364	50,106	479,676	
Plant & Infrastructure Engineering	<b>57,318</b>	81,967	515,218	
Consumer Products & Machinery		162,316	1,488,997	
Other		52,358	577,267	
Total	¥521,255	¥523,025	\$4,685,438	

	Millions of yen			Thousands of U.S. dollars	
	As of	As of	As of	As of	
	September 30, 2003	March 31, 2003	September 30, 2002	September 30, 2003	
Order backlog:					
Shipbuilding	¥ 162,497	¥ 173,304	¥ 212,559	\$ 1,460,647	
Rolling Stock, Construction Machinery					
& Crushing Plant	317,760	273,563	260,050	2,856,270	
Aerospace	180,363	208,410	172,649	1,621,240	
Gas Turbines & Machinery	136,379	160,874	168,398	1,225,879	
Plant & Infrastructure Engineering	331,829	327,911	340,621	2,982,732	
Consumer Products & Machinery	_	_	_	_	
Other	25,294	31,501	36,477	227,362	
Total	¥1,154,122	¥1,175,563	¥1,190,754	\$10,374,130	

Note: The industrial hydraulic equipment business, which was formerly included in the Gas Turbines & Machinery segment, has been included in the Other segment beginning with the interim period under review. Data for the interim period of the previous fiscal year have been reclassified to reflect this change.



## Kawasaki Corporate Data

(As of September 30, 2003)

#### Kawasaki Heavy Industries, Ltd.

Kobe Head Office: Kobe Crystal Tower, 1-3, Higashikawasaki-cho 1-chome, Chuo-ku, Kobe, Hyogo 650-8680, Japan

**Tokyo Head Office:** World Trade Center Bldg., 4-1, Hamamatsu-cho 2-chome, Minato-ku, Tokyo 105-6116, Japan

Founded: 1878

**Incorporated:** 1896

Paid-in Capital: ¥81,427,090,720

Number of Shares Issued: 1,443,394,172 shares

Number of Shareholders: 134,672

Number of Employees: 29,651



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**Stock Exchange Listings:** Tokyo, Osaka, Nagoya

**Newspapers in Which Public Notices Are Made:** Nihon Keizai Shimbun Kobe Shimbun

**Transfer Agent:** The Chuo Mitsui Trust and Banking Company, Limited 33-1, Shiba 3-chome, Minato-ku, Tokyo 105-8574, Japan

Handling Office: The Chuo Mitsui Trust and Banking Company, Limited Osaka Branch Office 2-21, Kitahama 2-chome, Chuo-ku, Osaka 541-0041, Japan

#### **Independent Auditors:**

Asahi & Co. Kobe Crystal Tower, 1-3, Higashikawasaki-cho 1-chome, Chuo-ku, Kobe, Hyogo 650-8680, Japan

#### **ADR Facility:**

KHI has a sponsored American Depository Receipt (ADR) facility. ADRs are traded on the over-the-counter market in the United States under CUSIP number 486 359 20 1 with each ADR representing four ordinary shares.

#### **ADR Depository:**

The Bank of New York 101 Barclay St., 22 West, New York, NY 10286, U.S.A. Phone: 1-212-815-8161 U.S. Toll-Free: 888-269-2377 (888-BNY-ADRS) http://www.bankofny.com/adr

KHI Web Site at: http://www.khi.co.jp