+Current Position

Directors

Chairman of the Board

Shigeru Murayama

Apr. 1974 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2010 President, Aerospace Company

Jun. 2013 President

Jun. 2016 Chairman+

Representative Director, President and Chief Executive Officer

Yoshinori Kanehana

Chief Executive Officer

Apr. 1976 Joined Kawasaki Heavy Industries, Ltd.

Oct. 2007 General Manager, Project Management Division, Rolling Stock Company

Jun. 2013 Senior Vice President

President, Rolling Stock Company

Apr. 2016 Senior Executive Vice President

Jun. 2016 President

Apr. 2018 President and Chief Executive Officer+

$\label{lem:continuous} \textit{Representative Director, Vice President and Senior Executive Officer}$

Kenji Tomida

Assistant to the President, in charge of Finance & Accounting, Head Office administration, and Ship & Offshore Structure Company

Apr. 1978 Joined Kawasaki Heavy Industries, Ltd.

Jul. 2013 General Manager, Corporate Planning Division

Jun. 2014 Senior Vice President

Apr. 2015 President, Motorcycle & Engine Company

Dec. 2016 General Manager, Corporate Planning Division

Apr. 2017 Senior Executive Vice President

Apr. 2018 Director, Vice President and Senior Executive Officer+

Munenori Ishikawa

Assistant to the President, in charge of Technology, Production, Procurement, Quality Assurance, and Rolling Stock Company

Apr. 1975 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2009 General Manager, Manufacturing Division, Aerospace Company

Jun. 2013 President, Aerospace Company

Jun. 2014 Senior Vice President

Apr. 2016 Senior Executive Vice President

Apr. 2018 Director

May 2018 Director, Vice President and Senior Executive Officer+

Director, Managing Executive Officer

Kazuo Ota

President, Motorcycle & Engine Company

Apr. 1978 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2012 General Manager, Planning & Control Division,

Aerospace Company

Apr. 2015 General Manager, Corporate Planning Division

Jun. 2015 Senior Vice President

Dec. 2016 President, Motorcycle & Engine Company+

Apr. 2018 Director, Managing Executive Officer+

Tatsuya Watanabe

President, Energy System & Plant Engineering Company

Apr. 1981 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2013 Senior Manager, Energy Plant Engineering Division, Plant & Infrastructure Company

Apr. 2016 President, Plant & Infrastructure Company

Jun. 2016 Senior Vice President

Apr. 2018 Director, Managing Executive Officer+ President, Energy System & Plant Engineering Company+

Katsuya Yamamoto

General Manager, Corporate Planning Division, in charge of Risk Management

Apr. 1981 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2011 Senior Manager, Planning Department, Precision Machinery

Apr. 2017 General Manager, Corporate Planning Division+

Jun. 2017 Senior Vice President

Apr. 2018 Director, Managing Executive Officer+

Sukeyuki Namiki

President, Aerospace Systems Company

Apr. 1980 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2015 Executive Officer
Vice President, Aerospace Company

Apr. 2016 Managing Executive Officer

President, Aerospace Company

Apr. 2018 Managing Executive Officer

President, Aerospace Systems Company+

Jun. 2018 Director, Managing Executive Officer+

Yasuhiko Hashimoto

President, Precision Machinery & Robot Company

Apr. 1981 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2013 General Manager, Robot Business Division, Precision Machinery Company

Apr. 2018 President, Precision Machinery & Robot Company+

Jun. 2018 Director, Managing Executive Officer+

Outside Directors

Michio Yoneda

Apr. 1973 Joined Bank of Japan

May 1998 General Manager, Sapporo Branch, Bank of Japan

Apr. 2001 Executive Director (Member of the Board), Osaka Securities Exchange Co., Ltd.

Dec. 2003 President & CEO (Member of the Board), Osaka Securities Exchange Co., Ltd.

Jan. 2013 Director & Representative Executive Officer, Group COO, Japan Exchange Group, Inc.

Director, Tokyo Stock Exchange, Inc.
Jun. 2015 Outside Corporate Auditor, The Resolution and Collection

Jun. 2016 Outside Director, Kawasaki Heavy Industries, Ltd.+

Yoshiaki Tamura

Apr. 1979 Joined Asahi Glass Co., Ltd. (At present: AGC Inc.)

Mar. 2013 Representative Director and Executive Vice President, AGC Inc.
Overall Business Management, GM of Technology General
Division, Deputy Leader of AGC Group Improvement Activities

Jan. 2014 President of Glass Company, AGC Inc.

Mar. 2014 Executive Vice President, President of Glass Company, AGC Inc.

Jan. 2017 Assistant to CEO, AGC Inc.

Mar. 2017 Executive Fellow, AGC Inc.+

Mar. 2018 Outside Director, DIC Corporation+

Jun. 2018 Outside Director, Kawasaki Heavy Industries, Ltd.+

Jenifer Rogers

Sep. 1989 Joined Haight Gardner Poor & Havens
(At present: Holland & Knight LLP)

Dec. 1990 Registered as Attorney at Law admitted in New York

Feb. 1991 Joined Industrial Bank of Japan Limited
(At present: Mizuho Bank, Ltd.)

Dec. 1994 Joined Merrill Lynch Japan Securities Co., Ltd.

Nov. 2000 Merrill Lynch Europe Plc

Jul. 2006 Bank of America Merrill Lynch (Hong Kong)

Nov. 2012 General Counsel Asia, Asurion Japan Holdings G.K.+

Jun. 2015 Outside Director, Mitsui & Co., Ltd.+

Jun. 2018 Outside Director, Kawasaki Heavy Industries, Ltd.+

Audit & Supervisory Board Members

Katsuyoshi Fukuma

Apr. 1981 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2014 Deputy General Manager, Corporate Planning Division

Jun. 2016 Audit & Supervisory Board Member+

Akio Nekoshima

Apr. 1982 Joined The Dai-Ichi Kangyo Bank, Limited (At present: Mizuho Bank, Ltd.)

May 2012 Joined Kawasaki Heavy Industries, Ltd.

Apr. 2013 Senior Manager, Overseas, Marketing Division

Jul. 2013 General Manager, Finance & Accounting Division Apr. 2016 General Manager, Marketing Division

Jun. 2018 Audit & Supervisory Board Member+

Outside Audit & Supervisory Board Members

Takashi Torizumi

Apr. 1975 Joined Kawasaki Kisen Kaisha, Ltd.

Jul. 2001 Senior Manager, Accounting Group, Kawasaki Kisen Kaisha, Ltd.

Jun. 2007 Director, Executive Officer, Kawasaki Kisen Kaisha, Ltd.

Apr. 2009 Director, Managing Executive Officer, Kawasaki Kisen Kaisha, Ltd.

Apr. 2011 Representative Director, Senior Managing Executive Officer, Kawasaki Kisen Kaisha, Ltd.

Apr. 2015 Director, Kawasaki Kisen Kaisha, Ltd. Jun. 2015 Audit & Supervisory Board Member.

Kawasaki Heavy Industries, Ltd.+

Satoru Kohdera

Apr. 1991 Admitted to Bar in Japan Joined Ohshiro Law Office

(At present: Higashimachi LPC) Apr. 1993 Partner of Higashimachi Law Office

Jun. 2010 Partner of Higashimachi LPC Jun. 2013 Substitute Auditor, Kawasaki Heavy Industries, Ltd.

Apr. 2015 President, Hyogo-ken Bar Association

Dec. 2015 Managing Partner of Higashimachi LPC

Apr. 2016 Vice President, Japan Federation of Bar Associations

Jun. 2017 Audit & Supervisory Board Member, Kawasaki Heavy Industries, Ltd.+

Atsuko Ishii

Apr. 1980 Joined Ministry of Labour (At present: Ministry of Health, Labour and Welfare)

Jul. 2009 Director-General, Osaka Labour Bureau, Ministry of Health, Labour and Welfare

Jul. 2010 Deputy Director-General (in charge of equal

employment, child and family policy, and measures for declining birthrate), Ministry of Health, Labour and Welfare

Sep. 2012 Director-General, Equal Employment, Child and Family Policy Bureau, Ministry of Health, Labour

and Welfare

Jul. 2014 Director-General for General Policy and Evaluation

(incharge fabor) Ministry of Health Labour and Welfa

(in charge of labor), Ministry of Health, Labour and Welfare Oct. 2015 Director-General, Social Welfare and War Victims' Relief Bureau, Ministry of Health, Labour and Welfare

Jun. 2017 Audit & Supervisory Board Member, Kawasaki Heavy Industries, Ltd.+

Managing Executive Officers

Ikuhiro Narimatsu

In charge of General Administration Division, CSR Division, Legal Division, and Compliance

Koji Kadota

Takeshi Ohata

General Manager, Corporate Technology Division

Yoshinori Mochida

President, Ship & Offshore Structure Company

Vice President, Energy System & Plant Engineering Company

Kazutoshi Honkawa President, Rolling Stock Company

Executive Officers

Hiroji IwasakiDeputy General Manager, Marketing Division

Toshiyuki Mimura

General Manager, Planning & Control Division, Energy System & Plant Engineering Company

Eiichi Harada

Deputy General Manager, Corporate Technology Division

Yuji Horiuchi

Vice President, Motorcycle & Engine Company

Yoshihiro Uetake

Vice President, Aerospace Systems Company

Ichiro Kono

Vice President, Ship & Offshore Structure Company

Akihisa Yamamoto

In charge of Plant Engineering Division, Energy System & Plant Engineering Company

Akira Matsufuji

Vice President, Rolling Stock Company

Hiroshi Nakatani

Deputy General Manager, Corporate Technology Division

Mitsumasa Sato

General Manager, Defense and Aerospace Project Division, Aerospace Systems Company

Makoto Shiota

General Manager, Marketing Division

Hiroyoshi Shimokawa

Vice President, Aerospace Systems Company

General Manager, Finance & Accounting Division

Keigo Imamura
General Manager, Planning & Control Division, Ship & Offshore
Structure Company

Nobuhisa Kato

Hidehiko Shimamura General Manager, Precision Machinery Business Division, Precision

Shinii Fuiita

Machinery & Robot Company

General Manager, Robot Business Division, Precision Machinery & Robot Company

Kouzou Tomiyama General Manager, Personnel & Labor Administration Division

Hiroshi Ito

General Manager, Planning Division, Motorcycle & Engine Company

Yu Koshiyama General Manager, Commercial Engine Project Division, Aerospace Systems Company

Fellows

Toshimi Taki

In charge of Structural Engineering, Aerospace Systems Company

Shinji Koga In charge of Production Improvement, Corporate Technology

Toru Nohisa

Division

Tsutomu Fujigaki

In charge of Helicopter Projects, Aerospace Systems Company

In charge of Aircraft Engineering, Aerospace Systems Company

Tatsuhiko GoiIn charge of Gear System Technology, Aerospace Systems Company

Tetsuji Yuasa In charge of Submarine & AUV Technology, Ship & Offshore Structure Company

*For reasons for appointment of Outside Directors and Outside Audit & Supervisory Board Members, please refer to page 46.

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