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> (Securities Code:7012) June 27, 2022

Dear Shareholders:

Yasuhiko Hashimoto Representative Director **Kawasaki Heavy Industries, Ltd.** 1-1 Higashikawasaki-cho 3chome, Chuo-ku, Kobe

RESULT OF EXERCISING VOTING RIGHTS OF THE 199th ORDINARY GENERAL MEETING OF SHAREHOLDERS

We inform you of the Results of exercising voting rights of the 199th Ordinary General Meeting of Shareholders of Kawasaki Heavy Industries, Ltd. held in Kobe on June 24, 2022 as follows:

1. Date of the Ordinary General Meeting of Shareholders

June 24, 2022

2. Detail of Resolution Matters

Proposal No. 1: Appropriation of Surplus

This proposal was approved as originally proposed. The year-end dividend for the 199^{th} term per share was determined to be 420.

Proposal No. 2: Partial Amendments to the Articles of Incorporation

The proposal concerning necessary amendments to the articles of Incorporation regarding the system for providing informational materials for the general meeting of shareholders in electronic format was approved as originally proposed

Proposal No. 3: Election of Seven Directors (except Directors Serving as Audit and Supervisory Committee Members)

This proposal was approved as originally proposed. Directors (except Directors Serving as Audit and Supervisory Committee Members) Yoshinori Kanehana, Yasuhiko Hashimoto, Katsuya Yamamoto, Hiroshi Nakatani, Jenifer Rogers and Hideo Tsujimura were re-elected and have taken office. And Also, Directors (except Directors Serving as Audit and Supervisory Committee Members) Katsuhiko Yoshida was newly elected and has taken office.

Proposal No. 4: Election of Five Directors as Audit and Supervisory Committee Members

This proposal was approved as originally proposed. Directors as Audit and Supervisory Committee Members Akio Nekoshima, Nobuhisa Kato, Atsuko Ishii and Ryoichi Saito were elected and have taken office. And Also, Directors as Audit and Supervisory Committee Member Susumu Tsukui was newly elected and has taken office.

Proposal No. 5: Election of One Substitute Director Serving as Audit and Supervisory Committee member

This proposal was approved as originally proposed. Substitute director serving as Audit and Supervisory Committee member Yuka Hada was elected.

3. Number of voting rights declaring for, against, or abstention concerning the resolution matters, requirements for passing the resolution matters, and results of voting on the resolution matters

Resolution Matters	For	Against	Abstention	Approval Requirements	Resolution Results and Approval Rate (%) (Note 4)
Proposal No. 1	1,286,242	10,950	2	(Note 1)	98.93
Proposal No. 2	1,294,619	2,584	2	(Note 2)	99.53
Proposal No. 3				(Note 3)	
Yoshinori Kanehana	1,229,795	67,333	67		94.59
Yasuhiko Hashimoto	1,231,569	65,558	67		94.73
Katsuya Yamamoto	1,239,084	53,045	67		95.31
Hiroshi Nakatani	1,291,973	5,156	67		99.37
Jenifer Rogers	1,241,076	56,052	67		95.46
Hideo Tsujimura	1,292,299	4,830	67		99.40
Katsuhiko Yoshida	1,292,631	4,498	67		99.42
Proposal No. 4					
Akio Nekoshima	1,277,648	19,531	6	(Note 3)	98.27
Nobuhisa Kato	1,277,831	19,348	6		98.29
Atsuko Ishii	1,291,929	5,259	6		99.37
Ryoichi Saito	1,292,262	4,917	6		99.40
Susumu Tsukui	1,292,947	4,232	6		99.45
Proposal No. 5	1,292,946	4,235	2	(Note 3)	99.45

(Notes) 1. Approval of a majority of the voting rights of the attending shareholders who may exercise voting rights

- 2. Attendance of shareholders who hold not less than one-third of the voting rights of the shareholders who may exercise voting rights and approval of the voting rights of the equal or greater than two-thirds of the attending shareholders
- 3. Attendance of shareholders who hold not less than one-third of the voting rights of the shareholders who may exercise voting rights and approval of a majority of the voting rights of such attending shareholders
- 4. The percentage of approval is calculated as "the number of the voting rights that could be confirmed to be for each item of the agenda" divided by "the sum of the number of the voting rights exercised in advance and that of the shareholders who attended the meeting
- 4. Reason for not including in the number of the voting rights some of the voting rights of the shareholders who attended in the shareholders' meeting

As a result of adding up the number of the voting rights exercised in advance and that of some attending shareholders on the day whose voting rights could be confirmed to be for or against each item of the agenda,

the requirements for passing each item of the agenda were satisfied, and the resolution was passed lawfully in accordance with the Companies Act. Therefore, the number of the voting rights of some attending shareholders on the day whose voting rights could not be confirmed to be for, against or abstention, is not included.